

## STATE OF IOWA

**EFFECTIVE BEGIN DATE: EXPIRATION DATE:**  05-21-2008 05-22-2013

PAGE:

1 of 4

20317

#### MASTER AGREEMENT

Contract Declaration and Execution

**VENDOR:** 

JAMES GROUP LLC THE Ste 260

110 E Wilson Bridge Rd Worthington, OH 43085 USA

VENDOR CONTACT:

J Kevin Leahy

PHONE: 614-560-5339

EXT:

EMAIL: kevin.leahy@jamesgrp.com

ISSUER: ASHLEY SUPER

PHONE: 515-281-7073 EMAIL: ashley.super@iowa.gov

**FOB** 

#### Contract For: CONSULTING, IT SEE ATTACHED DOCUMENTS

Contract to furnish IT consulting and staff augmentation pursuant to the specifications, terms and conditions of sealed bid #BD80200S102 on file with the Department Of Administrative Services, GSE Purchasing Division, Hoover Building, Level A, Des Moines, Iowa 50319-0105. For complete instructions on how to use this contract, see the attached file regarding rules or contact The Department of Administrative Services, General Services Enterprise. This contract is for all ITQ service categories. Contact: John Conley Business Development Manager The James Group 110 E Wilson Bridge Rd, Ste 260 Worthington, OH 43085 866-357-2995 Office 614-386-2626 Fax john.conley@jamesgrp.com rating: 8.40 PCQT #:

#### RENEWAL OPTIONS

FROM 05-23-2013 TO 05-22-2015 FROM 05-23-2015 TO 05-22-2017

#### **AUTHORIZED DEPARTMENT**

ALL SUB Other Governmental Entities

IN WITNESS WHEREOF, this Agreement has been executed by the parties hereto.						
CONTRACTOR	STATE OF IOWA					
CONTRACTOR'S NAME (If other than an individual, state whether a corp., partnership, etc.  THE SAMES CAW, LLC	IA DEPT. OF ADMINISTRATULE SEEN.					
BY (Authorized Signature) Date Signed	BY (Authorized Signature) Date Signed  Clum Holiq 6/26/08					
Printed Name and Title of Person Signing    TAMES ILEUM LESSLY WASHING PARTITIES	Printed Name and Title of Person Signing  LAWRE +6 (N6), PA III					
Address Ste 260 Ste 260 Wirthington	1305 E. WALNUT, LEVELA, DSM, IA					
OH 413016	51319					

# MA# 005 CTITQ0094



# **STATE OF IOWA**

EFFECTIVE BEGIN DATE:

05-21-2008 05-22-2013

EXPIRATION DATE: PAGE:

2 of 5

# **MASTER AGREEMENT**

Contract Declaration and Execution

	QUANTITY / SERVICE DATES	UNIT	COMMODITY / DESCRIPTION	UNIT COST / PRICE OF SERVICE
--	-----------------------------	------	-------------------------	------------------------------

1 0.00000 91829 \$0.000000 \$0.000000

Computer Software Consulting
Computer Software Consulting



# **STATE OF IOWA**

# **MASTER AGREEMENT**

# EFFECTIVE BEGIN DATE: 05-21-2008 EXPIRATION DATE: 05-22-2013

PAGE: 3 of 5

#### Contract Declaration and Execution

#### **TERMS AND CONDITIONS**

#### **Delivery and Acceptance (cont)**

D. Disposition of Rejected item - The vendor must remove at the vendor's expense any item rejected by the State. If the vendor fails to remove that rejected item, the State may dispose of the item by offering the same for sale, deduct any accrued expense and remit the balance to the vendor.

E. Testing After Delivery - Laboratory analysis of an item or other means of testing may be required after delivery. In such cases, vendors will be notified in writing that a special test is being made and that payment will be withheld until completion of the testing process.

#### **Delivery and Acceptance**

When an award has been made to a vendor and the purchase order issued, deliveries are to be made in the following manner.

- A. Deliveries All deliveries are to be made only to the point specified on the purchase order. If delivery is made to any other point, it shall be the responsibility of the vendor to promptly reship to the correct location. Failure to deliver procured goods on time may result in cancellation of an order or termination of a contract at the option of the State.
- B. Delivery Charges All delivery charges should be to the account of the vendor whenever possible. If not, all delivery charges should be prepaid by vendor and added to the invoice.
- C. Notice of Rejection The nature of any rejections of a shipment, based on apparent deficiencies disclosed by ordinary methods of inspection, will be given by the receiving agency to the vendor and carrier within a reasonable time after delivery of the item, with a copy of this notice to the General Services Enterprise Purchasing. Notice of latent deficiencies which would make items unsatisfactory for the purpose intended may be given by the State of lowa at any time after acceptance.

#### **Termination-Non-Appropriation**

Notwithstanding any other provision of this contract, if funds anticipated for the continued fulfillment of this contract are at any time not forthcoming or insufficient, either through the failure of the State to appropriate funds, discontinuance or material alteration of the program for which funds were provided, then the State shall have the right to terminate this contract without penalty by giving not less than thirty (30) days written notice documenting the lack of funding, discontinuance or program alteration.

#### **Vendor's Property**

Notwithstanding provisions of "works made for hire", the vendor shall own all of its pre-existing methods, techniques, and processes, including software and documentation, that it brings to this engagement and shall own all enhancements to these methods, techniques and processes, including software and documentation, that are developed during the course of this engagement ("Vendor's Property") and (b) the vendor shall have the right to retain copies of all materials referred to in "works made for hire" in its files evidencing its services for the Information Technology Enterprise. The vendor agrees to grant the State/ITE a royalty-free, nonexclusive, nontransferable license to use, duplicate and disclose the Vendor's Property for the purposes contemplated by this Agreement.

#### **Works Made for Hire**

All information, reports, studies, flow charts, diagrams, and other tangible and intangible material of any nature, whatsoever, produced by the vendor for delivery to the State during the course of this engagement and all copies of any of the foregoing shall be the sole and exclusive property of the State, and all such material and all copies shall be deemed "works made for hire" of which the State shall be deemed the author.

To the extent that the materials are not deemed "works made for hire", the vendor hereby irrevocably grants, assigns, transfers, and sets over to the State all legal and equitable right, title, and interest of any kind, nature or description in and to the materials and the vendor shall be entitled to make absolutely no use of any of the materials except as may be expressly permitted in this Agreement.

#### Confidentiality

Each party may have access to confidential information of the other party to the extent necessary to carry out their responsibilities under the Agreement and Software License Agreement. Such confidential information shall, at all times, remain the property of the party disclosing the confidential information. Each party shall preserve the confidentiality of the confidential information disclosed or furnished by the other party, and shall maintain procedures for safeguarding such confidential information. Each party shall accept responsibility for providing adequate supervision and training to its agents, employees and any approved contractors and subcontractors to ensure compliance with the terms of this Agreement.

#### Miscellaneous

The terms and provisions of this contract shall be construed in accordance with the laws of the State of Iowa. Any and all litigation or actions commenced in connection with this contract shall be brought in Des Moines, Iowa, in Polk County District Court for the State of Iowa. If however, jurisdiction is not proper in Polk County District Court, the action shall only be brought in the United States District Court for the Southern District or Iowa, Central Division, providing that jurisdiction is proper in that forum. This provision shall not be construed as waiving any immunity to suit or liability, which may be available to the State of Iowa.

If any provision of this contract is held to be invalid or unenforceable, the remainder shall be valid and enforceable.

#### **Performance Monitoring**

For all service contracts, the requirements of Iowa Code sections 8.47 shall be incorporated into final terms and conditions of the contract.

#### **Public Records**

The laws of the State of lowa require procurement records to be made public unless exempted by the Code of Iowa.

#### **Independent Contractor**

The vendor is an independent contractor performing services for the State of Iowa, and as such shall not hold itself out as an employee or agent of the State.

#### **Hazardous Material**

PAGE:



#### STATE OF IOWA

EFFECTIVE BEGIN DATE: EXPIRATION DATE: 05-21-2008 05-22-2013 4 of 5

# **MASTER AGREEMENT**

# Contract Declaration and Execution

All packaging, transportation, and handling of hazardous materials shall be in accordance with applicable federal and state regulations including, but not limited to, the Material Safety Data Sheet provision of O.S.H.A. Hazard Communication Standard 29CFR 1910.1200, and Iowa Administrative Code, Chapter 567.

#### **Records Retention**

The vendor shall maintain books, records, and documents which sufficiently and properly document and calculate all charges billed to the State of lowa throughout the term of this Agreement for a period of at least five (5) years following the date of final payment or completion of any required audit, whichever is later. The vendor shall at, no charge, permit the Auditor of the State of lowa, or any authorized representative of the State (or where federal funds are involved, the Comptroller General of the United States or any other authorized representative of the United States government) to access and examine, audit, excerpt and transcribe any directly pertinent books, documents, papers, electronic or optically stored and created records, or other records of the vendor relating to orders, invoices, or payments documentation or materials pertaining to this Agreement.

#### **Taxes**

The State of Iowa is exempt from the payment of Iowa sales tax, motor vehicle fuel tax and any other Iowa tax that may be applied to a specified commodity and/or service. Contractors performing construction activities are required to pay state sales tax on the cost of materials. The Iowa Department of Revenue exemption letter will be furnished to a vendor upon request.

#### **Anti-Trust Assignment**

For good cause and as consideration for executing this purchase order, the vendor, through its duly authorized agent, conveys, sells, assigns, and transfers to the State of Iowa all rights, title and interest in and to all causes of action it may now or hereafter acquire under the anti-trust laws of the United States and the State of Iowa, relating to the particular goods or services purchased or acquired by the State of Iowa pursuant to the using State of Iowa agency.

#### Warranty

The vendor expressly warrants that all goods supplied shall be merchantable in accordance with the Uniform Commercial Code, Section 2-314 and the lowa Code, Section 554.2314.

#### Assignment

Vendors may not assign contracts or purchase orders to any party (including financial institutions) without written permission of the General Services Enterprise - Purchasing.

#### **Nondiscrimination**

The vendor is subject to and must comply with all federal and state requirements concerning fair employment and will not discriminate between or among them by reason of race, color, religion, sex, national origin or physical handicap.

#### **Immunity of State/Fed Agencies**

The vendor shall defend and hold harmless the State and Federal funding source for the State of lowa from liability arising from the vendor's performance of this contract and the vendor's activities with subcontracted and all other third parties.

#### Indemnification

To the extent that goods are not manufactured in accordance with the State's design, the vendor shall defend, indemnify and hold harmless the State of Iowa, the State's assignees, and other users of the goods from and against any claim of infringement of any Letter Patent, Trade Names, Trademark, Copyright or Trade Secrets by reason of sale or use of any articles purchased hereunder. The State shall promptly notify the vendor of any such claim.

#### **Title to Goods**

The vendor warrants that the goods purchased hereunder are free from all liens, claims or encumbrances.

#### **Subcontractors**

The successful vendor shall be responsible for all acts and performance of any subcontractor or secondary supplier that the successful vendor may engage for the completion of any contract with the State. A delay that results from a subcontractor's conduct, negligence or failure to perform shall not exempt the vendor from default remedies. The successful vendor shall be responsible for payment to all subcontractors and all other third parties.

#### **Force Majeure**

Force majeure includes acts of God, war, civil disturbance and any other causes which are beyond the control and anticipation of the party affected and which, by the exercise of reasonable diligence, the party was unable to anticipate or prevent. These provisions of force majeure also apply to subcontractors or suppliers of the Vendor. Force majeure does not include financial difficulties of the Vendor or any associated company of the Vendor, or claims or court orders that restrict the Vendor's ability to deliver the goods or services contemplated by this Agreement. Neither the Vendor nor the State shall be liable to the other for any delay or failure of performance of this Agreement caused by a force majeure, and not as a result of the fault or negligence of a party.

#### Remedies upon Default

In any case where the vendor has failed to deliver or has delivered non-conforming goods and/or services, the State shall provide a cure notice. The notice to cure shall state the maximum length of time the vendor has to cure. If after the time period stated in the notice to cure has passed, the vendor continues to be in default, the State may procure goods and/or services in substitution from another source and charge the difference between the contracted price and the market price to the defaulting vendor. The State's Attorney General shall be requested to make collection from the defaulting vendor.

#### Incorporation

The Request for Proposal and/or bid documents for this project and the vendor's proposal in response to the RFP or Bid together with any clarifications, attachments, appendices, or amendments of the State or the Vendor are incorporated into this Contract by reference as if fully

# MA# 005 CTITQ0094



# STATE OF IOWA

# **MASTER AGREEMENT**

Contract Declaration and Execution

EFFECTIVE BEGIN DATE: 05-21-2008 EXPIRATION DATE: 05-22-2013

PAGE: 5 of 5

set forth in this Contract. **N60**NET 60 DAYS





# IOWA DEPARTMENT OF GENERAL SERVICES



# **CONTINOUS**

# **INVITATION TO QUALIFY**

# Response to ITQ # BD80200S102, Version 1.0

#### FOR:

Information Technology Consulting Services and IT Staff Augmentations

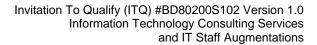
TO: Ashley Super, Purchasing Agent III lowa Department of General Services (DGS) Hoover STATE Office Building – Level A Des Moines, IA 50319-0105

FROM: The James Group, LLC 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085

# Response for Categories:

- 1 Strategy / Vision / Consulting
- 2 Project Management
- 3 Design / Planning
- 4 Developing
- 5 Testing
- 6 Implementation
- 7 Training
- 8 On-Going Support
- 9 Administration

December 21, 2007 Page 1 of 86





# COVER LETTER

December 21, 2007

Ashley Super
Purchasing Agent III
Iowa Department of General Services
Hoover State Office Building – Level A
Des Moines, IA 50319-0105

RE: ITQ #BD80200S102 Version 1.0

Dear Ms. Super:

The James Group is pleased to present the State of Iowa with this Invitation to Qualify (ITQ) for Information Technology Consulting Services. We are enthusiastic about initiating a relationship between The James Group and the State of Iowa for both Consulting Services and IT Staff Augmentation.

As requested in the ITQ we have prepared, for submittal, the required documentation to be considered by the State of Iowa as a Service Provider. We are confident that The James Group will meet and succeed the mandatory requirements as demonstrated in this response.

The James Group is a growing, dynamic company headquartered in Columbus, Ohio. We have a staff of proven business leaders and senior technical professionals with decades of public and private sector experience. Our flexible consulting approach allows us to apply our team to the lifecycle of your project or to provide specialized staff to augment your existing team. Our proven project management methodology is founded on continuous communications to ensure project success. Our methodology includes: assessing, designing, developing, delivering and supporting business solutions... with character.

John Conley is the contact person for this quote and has the authority to answer questions and to schedule dates for any meetings if deemed necessary. The following is Mr. Conley's contact information:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539 Office Phone: (614) 417-1563

Fax Number: (614) 386-2626 Email: john.conley@jamesgrp.com

I am confident you will find The James Group highly qualified and experienced in all nine categories of Computer Programming and System Analysis. We look forward to serving State of Iowa agencies with their information technology needs.

Best Regards,

J. Kevin Leahy, Managing Partner The James Group

December 21, 2007 Page 2 of 86



# Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

COVER LETTER	2
NON-COLLUSION STATEMENT	4
LOBBYING CERTIFICATION	5
REFERENCES RELEASE	6
MANDATORY AGREEMENT QUESTIONNAIRE	7
REFERENCE ONE – OHIO DEPARTMENT OF COMMERCE	8
REFERENCE TWO – OHIO SECRETARY OF STATE	10
REFERENCE THREE – OHIO REHABILITATION SERVICES COMMISSION	
REFERENCE FOUR – OHIO BUREAU OF CRIMINAL INVESTIGATION	
REFERENCE FIVE – NORTHWEST OHIO COMPUTING ASSOCIATION (NWOCA)	15
PROFESSIONAL / TECHNICAL PERSONNEL QUESTIONNAIRE	16
1 – Strategy / Vision / Consulting	
2 - Project Management	22
3 – DESIGN / PLANNING	29
4 – DEVELOPING	
5 – Testing	43
6 – Implementation	
7 – Training	
8 – On-Going Support	
9 – ADMINISTRATION	69
COST DATA SHEETS	75
1 – Strategy / Vision / Consulting	75
2 - Project Management	76
3 – DESIGN / PLANNING	77
4 – DEVELOPING	
5 – TESTING	
6 – Implementation	
7 – Training	
8 – On-Going Support	
9 – ADMINISTRATION	83
SIGNATURE PAGES	84
ADDITIONAL ATTACHMENTS	86
CERTIFICATE OF LIABILITY INSURANCE	86



Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

## NON-COLLUSION STATEMENT

#### **NON-COLLUSION AFFIDAVIT**

I, the undersigned, am the person responsible for the preparation of and cost data contained in this response submitted to the STATE in response to this ITQ and certify that:

Cost data has been arrived at independently and without consultation with any other party.

No information regarding this response content has been disclosed to any other party that may be or may potentially be responding to the ITQ with a response.

No attempt has been made to induce or to refrain any other party in responding to this ITQ or to influence the content of their response.

This response and subsequent proposal(s) submitted by my firm to RFPs referring to this ITQ is made / will be made in good faith and not pursuant to any discussions / agreement with any other party.

My firm and its affiliates, subsidiaries, officers, directors and employees a investigation or been convicted for any act prohibited by federal law in collusion with respect to bidding on public ITQ and related POs, except as fol	volving conspiracy or
I understand that any miss-statement in this affidavit is and shall be concealment from the STATE of the true facts relating to the response submis	
Name: Position: <u>Managing Partner</u>	<del></del>
SIGNATURE: Date:	
Representing COMPANY NAME: The James Group	
SWORN TO AND SUBSCRIBED BEFORE ME THIS DAY OF	2007.
NOTARY PUBLIC	

December 21, 2007 Page 4 of 86



Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

## LOBBYING CERTIFICATION

#### LOBBYING CERTIFICATION FORM

### FOR ITQ AND RELATED POSS, GRANTS, LOANS, AND COOPERATIVE AGREEMENTS

The undersigned certifies, to the best of her or his knowledge and belief, that

No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress in connection with the awarding of any federal contract or agreement, or the making of any federal grant, loan, or co-operative agreement.

If any funds other than federal appropriated funds have been paid to any person for influencing or attempting to influence the making of federal contracts or federal grants, loans, co-operative agreements, the undersigned will submit full disclosure of lobbying activities showing all details and supporting documents.

The undersigned will require any or all subcontractors to submit a separate lobbying certification and disclosure accordingly.

SIGNATURE:		TITLE:	Managing Partner
COMPNY NAME:	The James Group	DATE:	

December 21, 2007 Page 5 of 86



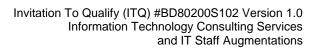
# REFERENCES RELEASE

Each prospective Vendor shall submit a signed release with its response to the RFP that permits representatives of the State to contact the prospective Vendor's references and other persons or entities for whom the prospective Vendor performs and has performed services.

The James Group, LLC hereby agrees to permit representatives of the State of Iowa to contact The James Group's references, and other persons or entities for whom The James Group performs and has performed services, pursuant to the evaluation of The James Group's December 21, 2007 Response to ITQ #BD80200S102, Version 1.0.

Signature:	
Name (printed):	J. Kevin Leahy
Title:	Managing Partner
Date:	December 21, 2007

December 21, 2007 Page 6 of 86





M A	NDATORY AGREEMENT QUESTIO	NNAIRE
1.	Do you agree that the contents of your proposal(s) will become part of any resulting ITQ and related POs and can not be held confidential?	YES ⊠ NO □
2.	Do you agree to submit one original of your proposal, together with two (2) copies and an electronic soft copy on diskette?	YES ⊠ NO □
3.	Will you include at least three (3) client references and agree you must attain acceptable scores from references for each service category you are attempting to qualify for?	YES ⊠ NO □
4.	Do you agree that you must maintain an acceptable rating by each agency you do work for in order to remain pre-qualified for each service category?	YES ⊠ NO □
5.	Do you agree to abide by agency specific requirements as outlined in section 1-25?	YES ⊠ NO □
6.	Do you agree that your response will remain valid for at least 120 business days and duration of ITQ and related POs?	YES ⊠ NO □
7.	Are you a TSB or do you currently have or have had a contracting role in three (3) projects for each of the categories you are attempting to qualify for?	YES ⊠ NO □
8.	Do you agree that if the STATE finds any part of your response to be false, you will be placed on temporary suspension from doing business with the STATE?	YES ⊠ NO □
9.	Do you accept the requirements stated in sections 1-19 and 1-21?	YES ⊠ NO □
10	Will you provide all documents of proof of insurance as required by this ITQ and any related POs?	YES ⊠ NO □
11	. Are you aware that the STATE will conduct any and all background checks it deems necessary?	YES ⊠ NO □
COM	PLETED BY:	

December 21, 2007 Page 7 of 86



List of Clients / Survey Recipients

# Reference One - Ohio Department of Commerce

REFERENCE SURVEY FORM

SP Name: The James Group

Referring Client Name: Rod Houpe

Chief Information Officer

Contact Information: Ohio Department of Commerce / Department of Liquor Control

6606 Tussing Road

Reynoldsburg, OH 43068 Phone: (614) 644-5683 Fax: (614)644-2050

Email: rod.houpe@com.state.oh.us

ITQ Service Category: 1 – Strategy / Vision / Consulting

3 – Design / Planning

Name and Description of Project: Licensing Imaging and Tracking System (LITS)

The James Group helped the Department of Commerce by implementing an Integrated Document Management System that replaced the existing "LITS" system. The first step was to change the Department of Liquor Controls existing system over to the new Integrated Document Management System. The new system has many capabilities, including document/file creation and management tools that organize, import/export, provide version control, security, logs, text search, storage management, and more. The software allows organizations to capture, store, manage and distribute all forms of data and digital content, including scanned paper documents, and rich media, along a specific business process or work flow. The main application was developed in VisualAge using VisualBuilder and C++ code. Jbuilder was also used to compile some JAVA scripting.

Department of Commerce also wanted over 11 million documents converted from IBM format to a more widely accepted format. Because of the hardware constraints and physical limitations, this conversion was the most critical component of the project and would dictate and measure the success of the project.

December 21, 2007 Page 8 of 86



Invitation To Qualify (ITQ) #BD80200S102 Version 1.0
Information Technology Consulting Services
and IT Staff Augmentations

Start Date of Project: June 2005 End Date of Project: July 2006

# Brief Description of Project Scope:

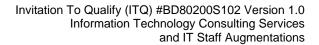
### Project Objectives

- Replace the existing Content Management system with one that could meet future needs for digital document retention and process automation in a cost effective manner.
- Create a new work flow system with increased functionality and quicker retrieval times.
- Convert over 11 million documents from IBM's proprietary file format MODCA to a more widely accepted format of TIF.

#### Outcomes and Successes

- The new system allowed for a new business work flow that streamlined the business process.
- Created a new application with a new graphical user interface that allowed for new functionality and requirements and designed by the client.
- Converted of over 11 million documents from MODCA to TIFF file formats was a great success. The conversion of these files took over 6 months and was completed on time in order for the new system to go live.

December 21, 2007 Page 9 of 86





# Reference Two - Ohio Secretary of State

REFERENCE SURVEY FORM

SP Name: The James Group

Referring Client Name: Bob Mangan

Chief Information Officer

Contact Information: Ohio Secretary of State

180 East Main Street Columbus, OH 43215 Phone: (614) 466-1807 Fax: (614) 995- 5395

Email: bob.mangan@sos.state.oh.us

ITQ Service Category: 1 – Strategy / Vision / Consulting

2 – Project Management3 – Design / Planning

4 – Developing 5 – Testing

6 – Implementation

7 – Training

8 – On-Going Support

Name and Description of Project: Ohio Secretary of State Election Night Reporting System

Technical Project Manager and Program Director for Ohio Secretary of State Election Night Reporting System. Implemented a mission critical web presence and reporting system for the Secretary of State that supports over 80 million web hits, gigabit network utilization, and Quality of Service in excess 99.99%.

Start Date of Project: July 2007 End Date of Project: Ongoing

### Brief Description of Project Scope:

Delivered a mission critical reporting system for the Secretary of State that supports over 80 million web hits, gigabit network utilization, and Quality of Service in excess 99.99%. First deliverable was for the November 2007 elections. Ongoing deliverables for future elections through 2008.

December 21, 2007 Page 10 of 86



# Reference Three – Ohio Rehabilitation Services Commission

REFERENCE SURVEY FORM

SP Name: The James Group

Referring Client Name: Michael Brinkman

IT Team Leader

Contact Information: Ohio Rehabilitation Services Commission

400 East Campus View Blvd. Columbus, OH 43235-4604 Telephone: (614) 438-1960

Fax: (614) 785-5032

E-mail: mike.brinkman@rsc.state.oh.us

ITQ Service Category: 3 – Design / Planning

4 – Developing 5 – Testing

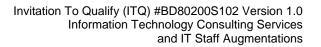
6 – Implementation

Name and Description of Project: RSC NET Conversion Database Migration

The James Group was brought into Rehabilitation Services for guidance and consulting services in building a new production Real Application Cluster, a development Real Application Cluster, and a management server. This engagement entailed installation of the Linux SuSe operating system, configuring storage, installation of Oracle Database 10.2.0.1 on a 3-node production cluster, installation of Oracle Database 10.2.0.1 on a 2-node development cluster, installation of Oracle Grid Control 10.2.0.2 on a stand alone server, and installation of Oracle Grid Control agents on all servers. Automatic Storage Management (ASM) was used for database storage. Once the clusters were built, The James Group created multiple 10.2.0.1 databases on both clusters. Backup and Recovery Strategies were devised and implemented using Oracle Grid Control. The James Group also built a Data Guard configuration and standby database on the development cluster for the primary production database. They patched up the Oracle Homes with Critical Patch Updates, upgraded the clusters to version 10.2.0.2, and applied vital patches to the homes for the Daylight Savings Time change of 2007. After a period of functional testing and assisting the System Administrators with implementing a suitable tape backup system, The James Group had to come up with a way to migrate RSC's 400 gigabyte database from a single 9.1.x database on a VAX server to the

3-node production cluster. This entailed using a series of pipes and data pump across the network. A process that would have taken over 48 hours to complete was reduced to 15 hours using this process. In summary, The James Group was given 6 linux servers and told to build a high availability enterprise for the critical production environment and the project was successful.

December 21, 2007 Page 11 of 86





Start Date of Project: August 2006 End Date of Project: February 2007

# Brief Description of Project Scope:

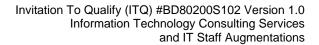
# Project Objectives

- To take the RSC VMS database and migrate it to a Linux rack database.
- The rack was intended to provide scalability, fall tolerance, and performance.

#### Outcomes and Successes

- The project went according to plan.
- The customer reported noticing a significant performance gain.
- The James Group was able to accomplish in a weekend what was projected to take a week and still turn out the highest quality result.
- The money that RSC will save in maintenance fees for one year is enough to cover the cost of this project

December 21, 2007 Page 12 of 86





# Reference Four – Ohio Bureau of Criminal Investigation

REFERENCE SURVEY FORM

SP Name: The James Group

Referring Client Name: Lori Osborn

IT Project Manager

Contact Information: Attorney General, State of Ohio

Ohio Bureau of Criminal Identification and Investigation

P.O. Box 365

London, OH 43140 Phone: (740) 845-2111 Cell: (614) 206-7249

Email: LOsborn@ag.state.oh.us

ITQ Service Category: 4 – Developing

7 – Training

Name and Description of Project: AFIS Application Express Training and Development

Provide standardized training to the Ohio Attorney General's (OAG) office. The focus on the training is Oracle Application Express feature and functional components, as well as, development assistance in reporting against AFIS.

In addition to training The James Group will also supply pre-training or post-training as well as development assistance and code review of the needed report development.

The James Group will also provide all training materials and instruction.

Start Date of Project: August 2007 End Date of Project: December 2007

### Brief Description of Project Scope:

• Deliver training plan, training materials and calendar of training dates and times. The James Group will conduct the training classes and pre-training and post-training.

• Work with OAG staff members to develop framework components to leverage best

December 21, 2007 Page 13 of 86

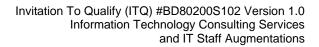


Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

practices for authorization and authentication.

- Work with OAG staff members to develop a development library that house core components that the OAG can leverage from application to application.
- Work with OAG staff members to develop some initial applications and reports to reinforce the material covered in the Training Classes.

December 21, 2007 Page 14 of 86





# Reference Five – Northwest Ohio Computing Association (NWOCA)

REFERENCE SURVEY FORM

SP Name: The James Group

Referring Client Name: Duane Baker

Director, Planning and Research

Contact Information: Northwest Ohio Computing Association (NWOCA)

22-900 State Route #34 Archbold, OH 43502

Phone: (419) 267-5565 Ext. 2519

Fax: (419) 267-5222 Email: baker@nwoca.org

ITQ Service Category: 7 – Training

8 – On-Going Support 9 – Administration

Name and Description of Project: Data Driven Decisions for Academic Achievement Extraction, Transformation, and Loading Services (D3A2)

Provide standardized training to 23 Ohio Information Technology Councils. The focus of the training encompasses the Education, Transformation and Load (ETL) processing from Education Management System (EMIS) and assessment vendor files into the D3A2 standardized data model. Provide support and service to NWOCA for D3A2 data migration and operations.

Start Date of Project: June 2007 End Date of Project: June 2010

### Brief Description of Project Scope:

- Provide standardized training to 23 Ohio Information Technology Councils.
- Provide pre-training or post-training support.
- Responsible for scheduling and hosting training classes.
- Provide training materials and instruction.
- Provide support and service on a time and materials basis to NWOCA or supplemental staffing for D3A2 data migration and operations.
- Provide service and support for 3 years to perform the data loading into D3A2 systems for a school district.

December 21, 2007 Page 15 of 86



# PROFESSIONAL / TECHNICAL PERSONNEL QUESTIONNAIRE

# 1 - Strategy / Vision / Consulting

# 1. How do you intend to provide the resources required by this ITQ?

The James Group understands the importance of integrating high quality technical skill-sets within an established team environment to produce the best end product for our clients. The James Group has a core business model to assess, communicate, develop, and follow through on their project development.

The James Group currently is staffed to meet all our customer's needs. When a need is identified, our SP contract administrator will find the appropriate match to fill the needed opening. The most qualified consultant will be selected based upon the match of skill sets, availability and location of the consultant. The profile of the consultant selected will be sent to the requesting department and an interview will be arranged between the consultant and the requester, if necessary.

# Identify the SP contract administrator and describe the functions that person will perform.

The SP contract administrator for The James Group is John Conley. His contact information is:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539

Office Phone: (614) 417-1563 Fax Number: (614) 386-2626

Email: john.conley@jamesgrp.com

John's responsibilities include: The State of Iowa's point of contact for all requests for proposals, requests for quotes and augmentation needs; ensuring all terms and conditions of ITQ are strictly adhered to by The James Group, coordinating and submitting any amendments, updates or additions to our quote, point of contact for all communications from State of Iowa to The James Group as it pertains to the above.

December 21, 2007 Page 16 of 86



# 3. Describe how you plan on providing additional personnel if it becomes necessary to properly staff projects.

If the necessary staff is not available from our existing group of consultants, the SP contract administrator will work with our aggressive recruiting staff. Our staff constantly networks within the IT industry. We have built several long term strong relationships within this group. When you combine this with our competitive salaries, comprehensive benefits package, challenging work environment, and our commitment to training, The James Group has always been able to recruit the leaders in the IT industry.

These partnerships along with working with various recruiting agencies will ensure that we will have the experienced skill sets required to meet the needs of the State of Iowa.

# 4. Describe your company's ability to uniquely address problems and issues related to the service category.

Some vendors propose IT solutions without consideration for the existing or future business processes and operations of the client. This is not the case at The James Group, where professionals are skilled in both business and technology and take great care and consideration when making IT proposals. We take the time to consider your existing environment along with your business goals and strategies. We analyze and assess business processes, consider alternative solutions, recommend improvements and implement business process changes. Where new technology systems are needed to improve business processes, we find, create, design, development, implement and support the systems. We can provide technical and/or end-user training on the new processes and technologies.

We also work to ensure the long-term success of your system by providing business continuity planning and disaster recovery preparedness services.

# 5. Describe your company's practices in adopting client policies and methods.

The James Group takes the time to consider your existing environment along with your business goals and strategies. The James Group has worked with very diverse clients and has adapted well to the various scenarios we have encountered. We are a very flexible organization that can easily adapt to policies, procedures, methods and software that our client is currently following and using. The James Group may change some of it's procedures to suit the client's policies and methods. We are a relationship oriented company and do not hesitate to go the extra mile to strengthen the relationship with our clients and ensure their needs are being met.

December 21, 2007 Page 17 of 86



- 6. List each type / brand of operating system / communication system you are experienced with in each category below and make comments.
  - a. Mainframes:
    - IBM OS/390
    - OS/360
  - b. Midrange / Minicomputer:
    - IBM AS400
    - HP 9000
    - HPUX
  - c. Client / Server / Distributed Systems:
    - MS Windows 98, NT, 2000, 2003, XP, .Net
    - UNIX / LINUX / BSD
    - HP 9000
    - HPUX
    - IBM RS/6000
    - Solaris
    - AIX
    - Tru64
    - VMware
    - Oracle VM
    - Xen
    - Citrix
  - d. Desktop:
    - Microsoft Windows (various versions)
    - LINUX
    - VMware ACE
    - VMware VDI
    - MS Terminal Server
    - Citrix
  - e. LAN:
    - Novell
    - TCP/IP protocols
    - Microsoft
    - LINUX

December 21, 2007 Page 18 of 86



# f. Languages and DBMS:

- C#
- MS Visual C++
- Java
- JavaScript
- Visual Basic 6.0
- VBScript
- T-SQL, PL/SQL
- MS SQL
- MySQL
- HTML
- XML
- UNIX Shell Scripting
- Cold Fusion
- APEX Oracle Application Express
- Delphi
- PHP
- Pearl
- RDBMS
- Oracle
- Powerbuilder

Listed below is the extent of knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Mainframes	Extensive	Extensive	YES	YES
Midrange / Minicomputers	Extensive	Extensive	YES	YES
Client / Server / Distributed Systems	Extensive	Extensive	YES	YES
Desktops	Extensive	Extensive	YES	YES
LAN	Extensive	Extensive	YES	YES
Languages and DBMS	Extensive	Extensive	YES	YES

December 21, 2007 Page 19 of 86



# 7. Describe your products / experience with Databases.

The James Group has extensive experience with most types of databases which include: SQL Server, Oracle, and MS Access. We use a variety of end user tools which include: .Net Studio, IBM Websphere Developer Studio, Symantec Visual Café, MS Visual Developer Studio 6.0 and Cold Fusion Studio 5.0.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Administration	Extensive	Extensive	YES	YES
Application Development Tools	Extensive	Extensive	YES	YES
End User Tools	Extensive	Extensive	YES	YES
Structure and Methodologies	Extensive	Extensive	YES	YES

# 8. What general software applications have you experience in?

The James Group has extensive experience in general software applications including, but not limited to the following:

- MS Word
- MS Access
- MS Visio
- MS Excel
- MS Powerpoint
- MS Publisher
- MS Project
- Powerbuilder
- Open Office Writer
- Open Office Calc
- Open Office Impress
- Open Office Draw
- Open Office Base
- Open Office Math
- Photoshop
- Corel
- Adobe Creative Suite

December 21, 2007 Page 20 of 86



9. Please describe any experience and deployed solutions in each of the following specific technologies below.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Help Desks solutions / technologies	Extensive	Extensive	YES	YES
Data development	Extensive	Extensive	YES	YES
Data Analysis	Extensive	Extensive	YES	YES
Data modeling	Extensive	Extensive	YES	YES
Facilitating and consulting	Extensive	Extensive	YES	YES
Photogrametery and remote sensing	N/A	N/A	N/A	N/A
Data collection and clean up mapping	Extensive	Extensive	YES	YES
GIS /ESRI Software Mapinfo	Extensive	Extensive	YES	YES
Electronic Commerce / EDI	Extensive	Extensive	YES	YES
Document management	Extensive	Extensive	YES	YES
Telecommunications wide area network	Extensive	Extensive	YES	YES
Biometrics	N/A	N/A	N/A	N/A
Wireless networking	Extensive	Extensive	YES	YES
IT staffing	Extensive	Extensive	YES	YES
Graphic / web design	Extensive	Extensive	YES	YES

December 21, 2007 Page 21 of 86



# 2 - Project Management

The James Group utilizes a multifaceted approach to project management that works in conjunction with the objectives of the project. We believe that communication is integral to project success. Our project management processes provide a strong communication system throughout the life of the project.

We bring the following project management tools to your project:

- Project Plan (tasks/milestones/resources/effort/duration)
- Critical Success Factors
- Issue Tracking (prioritized High, Medium, & Low)
- Status Reports (Weekly with key personnel)
- Change Management (implemented after variance is identified)

We create a project plan with milestones and tasks that assist us in creating a schedule for all of the project team members to follow and report status. We estimate the effort and duration for each task and report our time against these. Via weekly status reports and meetings, we detail overall project percentage complete.

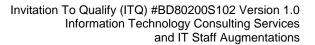
Critical Success Factors are identified from the project objectives and requirements. During the lifecycle of the project, we manage customer expectations by continually tracking and reporting on issues and any project variances. This process is done with high interface with the client.

### 1. How do you intend to provide the resources required by this ITQ?

The James Group understands the importance of integrating high quality technical skill-sets within an established team environment to produce the best end product for our clients. The James Group has a core business model to assess, communicate, develop, and follow through on their project development.

The James Group currently is staffed to meet all our customer's needs. When a need is identified, our SP contract administrator will find the appropriate match to fill the needed opening. The most qualified consultant will be selected based upon the match of skill sets, availability and location of the consultant. The profile of the consultant selected will be sent to the requesting department and an interview will be arranged between the consultant and the requester, if necessary.

December 21, 2007 Page 22 of 86





# Identify the SP contract administrator and describe the functions that person will perform.

The SP contract administrator for The James Group is John Conley. His contact information is:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539 Office Phone: (614) 417-1563

Fax Number: (614) 386-2626

Email: john.conley@jamesgrp.com

John's responsibilities include: The State of Iowa's point of contact for all requests for proposals, requests for quotes and augmentation needs; ensuring all terms and conditions of ITQ are strictly adhered to by The James Group, coordinating and submitting any amendments, updates or additions to our quote, point of contact for all communications from State of Iowa to The James Group as it pertains to the above.

# 3. Describe how you plan on providing additional personnel if it becomes necessary to properly staff projects.

If the necessary staff is not available from our existing group of consultants, the SP contract administrator will work with our aggressive recruiting staff. Our staff constantly networks within the IT industry. We have built several long term strong relationships within this group. When you combine this with our competitive salaries, comprehensive benefits package, challenging work environment, and our commitment to training, The James Group has always been able to recruit the leaders in the IT industry.

These partnerships along with working with various recruiting agencies will ensure that we will have the experienced skill sets required to meet the needs of the State of Iowa.

# 4. Describe your company's ability to uniquely address problems and issues related to the service category.

Some vendors propose IT solutions without consideration for the existing or future business processes and operations of the client. This is not the case at The James Group, where professionals are skilled in both business and technology and take great care and consideration when making IT proposals. We take the time to consider your existing environment along with your business goals and strategies. We analyze and assess business

December 21, 2007 Page 23 of 86



processes, consider alternative solutions, recommend improvements and implement business process changes. Where new technology systems are needed to improve business processes, we find, create, design, development, implement and support the systems. We can provide technical and/or end-user training on the new processes and technologies.

We also work to ensure the long-term success of your system by providing business continuity planning and disaster recovery preparedness services.

5. Describe your company's practices in adopting client policies and methods.

The James Group takes the time to consider your existing environment along with your business goals and strategies. The James Group has worked with very diverse clients and has adapted well to the various scenarios we have encountered. We are a very flexible organization that can easily adapt to policies, procedures, methods and software that our client is currently following and using. The James Group may change some of it's procedures to suit the client's policies and methods. We are a relationship oriented company and do not hesitate to go the extra mile to strengthen the relationship with our clients and ensure their needs are being met.

- 6. List each type / brand of operating system / communication system you are experienced with in each category below and make comments.
  - a. Mainframes:
    - IBM OS/390
    - OS/360
  - b. Midrange / Minicomputer:
    - IBM AS400
    - HP 9000
    - HPUX
  - c. Client / Server / Distributed Systems:
    - MS Windows 98, NT, 2000, 2003, XP, .Net
    - UNIX / LINUX / BSD
    - HP 9000
    - HPUX
    - IBM RS/6000
    - Solaris
    - AIX
    - Tru64

December 21, 2007 Page 24 of 86



# c. Client / Server / Distributed Systems - continued:

- VMware
- Oracle VM
- Xen
- Citrix

# d. Desktop:

- Microsoft Windows (various versions)
- LINUX
- VMware ACE
- VMware VDI
- MS Terminal Server
- Citrix

#### e. LAN:

- Novell
- TCP/IP protocols
- Microsoft
- LINUX

# f. Languages and DBMS:

- C#
- MS Visual C++
- Java
- JavaScript
- Visual Basic 6.0
- VBScript
- T-SQL, PL/SQL
- MS SQL
- MySQL
- HTML
- XML
- UNIX Shell Scripting
- Cold Fusion
- APEX Oracle Application Express
- Delphi
- PHP
- Pearl
- RDBMS
- Oracle
- Powerbuilder

December 21, 2007 Page 25 of 86



Listed below is the extent of knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Mainframes	Extensive	Extensive	YES	YES
Midrange / Minicomputers	Extensive	Extensive	YES	YES
Client / Server / Distributed Systems	Extensive	Extensive	YES	YES
Desktops	Extensive	Extensive	YES	YES
LAN	Extensive	Extensive	YES	YES
Languages and DBMS	Extensive	Extensive	YES	YES

### 7. Describe your products / experience with Databases.

The James Group has extensive experience with most types of databases which include: SQL Server, Oracle, and MS Access. We use a variety of end user tools which include: .Net Studio, IBM Websphere Developer Studio, Symantec Visual Café, MS Visual Developer Studio 6.0 and Cold Fusion Studio 5.0.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Administration	Extensive	Extensive	YES	YES
Application Development Tools	Extensive	Extensive	YES	YES
End User Tools	Extensive	Extensive	YES	YES
Structure and Methodologies	Extensive	Extensive	YES	YES

December 21, 2007 Page 26 of 86



# 8. What general software applications have you experience in?

The James Group has extensive experience in general software applications including, but not limited to the following:

- MS Word
- MS Access
- MS Visio
- MS Excel
- MS Powerpoint
- MS Publisher
- MS Project
- Powerbuilder
- Open Office Writer
- Open Office Calc
- Open Office Impress
- Open Office Draw
- Open Office Base
- Open Office Math
- Photoshop
- Corel
- Adobe Creative Suite

# 9. Please describe any experience and deployed solutions in each of the following specific technologies below.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Help Desks solutions / technologies	Extensive	Extensive	YES	YES
Data development	Extensive	Extensive	YES	YES
Data Analysis	Extensive	Extensive	YES	YES
Data modeling	Extensive	Extensive	YES	YES
Facilitating and consulting	Extensive	Extensive	YES	YES
Photogrametery and remote sensing	N/A	N/A	N/A	N/A

December 21, 2007 Page 27 of 86



Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Data collection and clean up mapping	Extensive	Extensive	YES	YES
GIS /ESRI Software Mapinfo	Extensive	Extensive	YES	YES
Electronic Commerce / EDI	Extensive	Extensive	YES	YES
Document management	Extensive	Extensive	YES	YES
Telecommunications wide area network	Extensive	Extensive	YES	YES
Biometrics	N/A	N/A	N/A	N/A
Wireless networking	Extensive	Extensive	YES	YES
IT staffing	Extensive	Extensive	YES	YES
Graphic / web design	Extensive	Extensive	YES	YES

December 21, 2007 Page 28 of 86



# 3 - Design / Planning

The James Group provides services which give you the ability to leverage a common infrastructure that will share data and connect processes between multiple systems or applications. We develop applications and infrastructure by combining core components to support your key business functions and processes. Applications may reside on different hardware operating systems across multiple platforms. We also utilize automated tools to generate code and test systems. We create prototypes and documentation that provide clear design requirements and confirm business operations and database design accuracy.

With our design / planning services, as with all our services, we employ full lifecycle methodologies and project communication strategies throughout the project.

Our Systems Architecture services include:

# Requirements Analysis

- Requirements Identification
- Functional Requirements
- Technical Requirements
- Organizational Requirements
- Standards Compliance
- Test Plans & Procedures
- Code Change Control Procedures

### Preliminary Design

- Functional Description
- Technical Assessment
- Cost-Benefit Analysis
- Risk Analysis
- Concept of Operations
- Logical Database Design
- Hardware Architecture
- Software Architecture
- System Interface Specification and Definition

December 21, 2007 Page 29 of 86



# **Detailed Design**

- Software Component Specification
- Hardware Component Specification
- Physical Database Design
- Requirements Traceability
- Implementation Planning
- Data Dictionary
- User Interface Design

# 1. How do you intend to provide the resources required by this ITQ?

The James Group understands the importance of integrating high quality technical skill-sets within an established team environment to produce the best end product for our clients. The James Group has a core business model to assess, communicate, develop, and follow through on their project development.

The James Group currently is staffed to meet all our customer's needs. When a need is identified, our SP contract administrator will find the appropriate match to fill the needed opening. The most qualified consultant will be selected based upon the match of skill sets, availability and location of the consultant. The profile of the consultant selected will be sent to the requesting department and an interview will be arranged between the consultant and the requester, if necessary.

# Identify the SP contract administrator and describe the functions that person will perform.

The SP contract administrator for The James Group is John Conley. His contact information is:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539 Office Phone: (614) 417-1563 Fax Number: (614) 386-2626

Email: john.conley@jamesgrp.com

John's responsibilities include: The State of Iowa's point of contact for all requests for proposals, requests for quotes and augmentation needs; ensuring all terms and conditions of ITQ are strictly adhered to by The James Group, coordinating and submitting any amendments, updates or additions to our quote, point of contact for all communications

from State of Iowa to The James Group as it pertains to the above.

December 21, 2007 Page 30 of 86



# 3. Describe how you plan on providing additional personnel if it becomes necessary to properly staff projects.

If the necessary staff is not available from our existing group of consultants, the SP contract administrator will work with our aggressive recruiting staff. Our staff constantly networks within the IT industry. We have built several long term strong relationships within this group. When you combine this with our competitive salaries, comprehensive benefits package, challenging work environment, and our commitment to training, The James Group has always been able to recruit the leaders in the IT industry.

These partnerships along with working with various recruiting agencies will ensure that we will have the experienced skill sets required to meet the needs of the State of Iowa.

# 4. Describe your company's ability to uniquely address problems and issues related to the service category.

Some vendors propose IT solutions without consideration for the existing or future business processes and operations of the client. This is not the case at The James Group, where professionals are skilled in both business and technology and take great care and consideration when making IT proposals. We take the time to consider your existing environment along with your business goals and strategies. We analyze and assess business processes, consider alternative solutions, recommend improvements and implement business process changes. Where new technology systems are needed to improve business processes, we find, create, design, development, implement and support the systems. We can provide technical and/or end-user training on the new processes and technologies.

We also work to ensure the long-term success of your system by providing business continuity planning and disaster recovery preparedness services.

# 5. Describe your company's practices in adopting client policies and methods.

The James Group takes the time to consider your existing environment along with your business goals and strategies. The James Group has worked with very diverse clients and has adapted well to the various scenarios we have encountered. We are a very flexible organization that can easily adapt to policies, procedures, methods and software that our client is currently following and using. The James Group may change some of it's procedures to suit the client's policies and methods. We are a relationship oriented company and do not hesitate to go the extra mile to strengthen the relationship with our clients and ensure their needs are being met.

December 21, 2007 Page 31 of 86



- 6. List each type / brand of operating system / communication system you are experienced with in each category below and make comments.
  - a. Mainframes:
    - IBM OS/390
    - OS/360
  - b. Midrange / Minicomputer:
    - IBM AS400
    - HP 9000
    - HPUX
  - c. Client / Server / Distributed Systems:
    - MS Windows 98, NT, 2000, 2003, XP, .Net
    - UNIX / LINUX / BSD
    - HP 9000
    - HPUX
    - IBM RS/6000
    - Solaris
    - AIX
    - Tru64
    - VMware
    - Oracle VM
    - Xen
    - Citrix
  - d. Desktop:
    - Microsoft Windows (various versions)
    - LINUX
    - VMware ACE
    - VMware VDI
    - MS Terminal Server
    - Citrix
  - e. LAN:
    - Novell
    - TCP/IP protocols
    - Microsoft
    - LINUX

December 21, 2007 Page 32 of 86



## f. Languages and DBMS:

- C#
- MS Visual C++
- Java
- JavaScript
- Visual Basic 6.0
- VBScript
- T-SQL, PL/SQL
- MS SQL
- MySQL
- HTML
- XML
- UNIX Shell Scripting
- Cold Fusion
- APEX Oracle Application Express
- Delphi
- PHP
- Pearl
- RDBMS
- Oracle
- Powerbuilder

Listed below is the extent of knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Mainframes	Extensive	Extensive	YES	YES
Midrange / Minicomputers	Extensive	Extensive	YES	YES
Client / Server / Distributed Systems	Extensive	Extensive	YES	YES
Desktops	Extensive	Extensive	YES	YES
LAN	Extensive	Extensive	YES	YES
Languages and DBMS	Extensive	Extensive	YES	YES

December 21, 2007 Page 33 of 86



#### 7. Describe your products / experience with Databases.

The James Group has extensive experience with most types of databases which include: SQL Server, Oracle, and MS Access. We use a variety of end user tools which include: .Net Studio, IBM Websphere Developer Studio, Symantec Visual Café, MS Visual Developer Studio 6.0 and Cold Fusion Studio 5.0.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Administration	Extensive	Extensive	YES	YES
Application Development Tools	Extensive	Extensive	YES	YES
End User Tools	Extensive	Extensive	YES	YES
Structure and Methodologies	Extensive	Extensive	YES	YES

### 8. What general software applications have you experience in?

The James Group has extensive experience in general software applications including, but not limited to the following:

- MS Word
- MS Access
- MS Visio
- MS Excel
- MS Powerpoint
- MS Publisher
- MS Project
- Powerbuilder
- Open Office Writer
- Open Office Calc
- Open Office Impress
- Open Office Draw
- Open Office Base
- Open Office Math
- Photoshop
- Corel
- Adobe Creative Suite

December 21, 2007 Page 34 of 86



9. Please describe any experience and deployed solutions in each of the following specific technologies below.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Help Desks solutions / technologies	Extensive	Extensive	YES	YES
Data development	Extensive	Extensive	YES	YES
Data Analysis	Extensive	Extensive	YES	YES
Data modeling	Extensive	Extensive	YES	YES
Facilitating and consulting	Extensive	Extensive	YES	YES
Photogrametery and remote sensing	N/A	N/A	N/A	N/A
Data collection and clean up mapping	Extensive	Extensive	YES	YES
GIS /ESRI Software Mapinfo	Extensive	Extensive	YES	YES
Electronic Commerce / EDI	Extensive	Extensive	YES	YES
Document management	Extensive	Extensive	YES	YES
Telecommunications wide area network	Extensive	Extensive	YES	YES
Biometrics	N/A	N/A	N/A	N/A
Wireless networking	Extensive	Extensive	YES	YES
IT staffing	Extensive	Extensive	YES	YES
Graphic / web design	Extensive	Extensive	YES	YES

December 21, 2007 Page 35 of 86



## 4 - Developing

The James Group provides design and construction of small and simple to large and complex IT projects. Our solutions are not just about the implementation of IT alone. We also create processes and business procedures which encompass business process reengineering.

We can design and construct enterprise solutions (ERP), select and implement Customer Relationship Management systems, identify and implement data warehousing system and data mining strategies, and design web data and interface applications. We are experienced with numerous languages, environments, tools and databases.

We employ industry or homegrown lifecycle management methodologies to ensure project success. Our professionals are trained project managers with extensive business and technology experience.

Our application development services include:

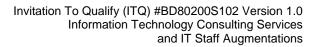
- Requirements Analysis
- System Design and Analysis
- Software Selection, Development, Deployment and Support
- System Configuration and Management
- Programming and Testing
- Business Process Design and Reengineering
- User Interface Design and Development
- Win32 GUI Application Development
- Full Life Cycle Methodology
- Project Management

#### 1. How do you intend to provide the resources required by this ITQ?

The James Group understands the importance of integrating high quality technical skill-sets within an established team environment to produce the best end product for our clients. The James Group has a core business model to assess, communicate, develop, and follow through on their project development.

The James Group currently is staffed to meet all our customer's needs. When a need is identified, our SP contract administrator will find the appropriate match to fill the needed opening. The most qualified consultant will be selected based upon the match of skill sets, availability and location of the consultant. The profile of the consultant selected will be sent

December 21, 2007 Page 36 of 86





to the requesting department and an interview will be arranged between the consultant and the requester, if necessary.

## Identify the SP contract administrator and describe the functions that person will perform.

The SP contract administrator for The James Group is John Conley. His contact information is:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539 Office Phone: (614) 417-1563

Fax Number: (614) 386-2626

Email: john.conley@jamesgrp.com

John's responsibilities include: The State of Iowa's point of contact for all requests for proposals, requests for quotes and augmentation needs; ensuring all terms and conditions of ITQ are strictly adhered to by The James Group, coordinating and submitting any amendments, updates or additions to our quote, point of contact for all communications from State of Iowa to The James Group as it pertains to the above.

## Describe how you plan on providing additional personnel if it becomes necessary to properly staff projects.

If the necessary staff is not available from our existing group of consultants, the SP contract administrator will work with our aggressive recruiting staff. Our staff constantly networks within the IT industry. We have built several long term strong relationships within this group. When you combine this with our competitive salaries, comprehensive benefits package, challenging work environment, and our commitment to training, The James Group has always been able to recruit the leaders in the IT industry.

These partnerships along with working with various recruiting agencies will ensure that we will have the experienced skill sets required to meet the needs of the State of Iowa.

December 21, 2007 Page 37 of 86



# 4. Describe your company's ability to uniquely address problems and issues related to the service category.

Some vendors propose IT solutions without consideration for the existing or future business processes and operations of the client. This is not the case at The James Group, where professionals are skilled in both business and technology and take great care and consideration when making IT proposals. We take the time to consider your existing environment along with your business goals and strategies. We analyze and assess business processes, consider alternative solutions, recommend improvements and implement business process changes. Where new technology systems are needed to improve business processes, we find, create, design, development, implement and support the systems. We can provide technical and/or end-user training on the new processes and technologies.

We also work to ensure the long-term success of your system by providing business continuity planning and disaster recovery preparedness services.

### 5. Describe your company's practices in adopting client policies and methods.

The James Group takes the time to consider your existing environment along with your business goals and strategies. The James Group has worked with very diverse clients and has adapted well to the various scenarios we have encountered. We are a very flexible organization that can easily adapt to policies, procedures, methods and software that our client is currently following and using. The James Group may change some of it's procedures to suit the client's policies and methods. We are a relationship oriented company and do not hesitate to go the extra mile to strengthen the relationship with our clients and ensure their needs are being met.

- 6. List each type / brand of operating system / communication system you are experienced with in each category below and make comments.
  - a. Mainframes:
    - IBM OS/390
    - OS/360
  - b. Midrange / Minicomputer:
    - IBM AS400
    - HP 9000
    - HPUX

December 21, 2007 Page 38 of 86



### c. Client / Server / Distributed Systems:

- MS Windows 98, NT, 2000, 2003, XP, .Net
- UNIX / LINUX / BSD
- HP 9000
- HPUX
- IBM RS/6000
- Solaris
- AIX
- Tru64
- VMware
- Oracle VM
- Xen
- Citrix

#### d. Desktop:

- Microsoft Windows (various versions)
- LINUX
- VMware ACE
- VMware VDI
- MS Terminal Server
- Citrix

#### e. LAN:

- Novell
- TCP/IP protocols
- Microsoft
- LINUX

#### f. Languages and DBMS:

- C#
- MS Visual C++
- Java
- JavaScript
- Visual Basic 6.0
- VBScript
- T-SQL, PL/SQL
- MS SQL
- MySQL
- HTML

December 21, 2007 Page 39 of 86



#### f. Languages and DBMS - continued:

- XML
- UNIX Shell Scripting
- Cold Fusion
- APEX Oracle Application Express
- Delphi
- PHP
- Pearl
- RDBMS
- Oracle
- Powerbuilder

Listed below is the extent of knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Mainframes	Extensive	Extensive	YES	YES
Midrange / Minicomputers	Extensive	Extensive	YES	YES
Client / Server / Distributed Systems	Extensive	Extensive	YES	YES
Desktops	Extensive	Extensive	YES	YES
LAN	Extensive	Extensive	YES	YES
Languages and DBMS	Extensive	Extensive	YES	YES

### 7. Describe your products / experience with Databases.

The James Group has extensive experience with most types of databases which include: SQL Server, Oracle, and MS Access. We use a variety of end user tools which include: .Net Studio, IBM Websphere Developer Studio, Symantec Visual Café, MS Visual Developer Studio 6.0 and Cold Fusion Studio 5.0.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Administration	Extensive	Extensive	YES	YES
Application Development Tools	Extensive	Extensive	YES	YES
End User Tools	Extensive	Extensive	YES	YES
Structure and Methodologies	Extensive	Extensive	YES	YES

December 21, 2007 Page 40 of 86



### 8. What general software applications have you experience in?

The James Group has extensive experience in general software applications including, but not limited to the following:

- MS Word
- MS Access
- MS Visio
- MS Excel
- MS Powerpoint
- MS Publisher
- MS Project
- Powerbuilder
- Open Office Writer
- Open Office Calc
- Open Office Impress
- Open Office Draw
- Open Office Base
- Open Office Math
- Photoshop
- Corel
- Adobe Creative Suite

# 9. Please describe any experience and deployed solutions in each of the following specific technologies below.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Help Desks solutions / technologies	Extensive	Extensive	YES	YES
Data development	Extensive	Extensive	YES	YES
Data Analysis	Extensive	Extensive	YES	YES
Data modeling	Extensive	Extensive	YES	YES
Facilitating and consulting	Extensive	Extensive	YES	YES
Photogrametery and remote sensing	N/A	N/A	N/A	N/A

December 21, 2007 Page 41 of 86



Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Data collection and clean up mapping	Extensive	Extensive	YES	YES
GIS /ESRI Software Mapinfo	Extensive	Extensive	YES	YES
Electronic Commerce / EDI	Extensive	Extensive	YES	YES
Document management	Extensive	Extensive	YES	YES
Telecommunications wide area network	Extensive	Extensive	YES	YES
Biometrics	N/A	N/A	N/A	N/A
Wireless networking	Extensive	Extensive	YES	YES
IT staffing	Extensive	Extensive	YES	YES
Graphic / web design	Extensive	Extensive	YES	YES

December 21, 2007 Page 42 of 86



## 5 - Testing

Testing is an intricate part of any project The James Group leads or is a member of. We analyze our customer's business requirements and technical specifications to determine and build the best test plan for our customer. We will execute the test scripts, track, document, and resolve any issues. Our testing staff will utilize in-house software or integrate any customers existing software.

Some of our testing services include:

#### System Testing

- Unit Testing
- Customer Acceptance Testing
- Configuration Audits

#### Configuration Management

## **Quality Assurance**

#### 1. How do you intend to provide the resources required by this ITQ?

The James Group understands the importance of integrating high quality technical skill-sets within an established team environment to produce the best end product for our clients. The James Group has a core business model to assess, communicate, develop, and follow through on their project development.

The James Group currently is staffed to meet all our customer's needs. When a need is identified, our SP contract administrator will find the appropriate match to fill the needed opening. The most qualified consultant will be selected based upon the match of skill sets, availability and location of the consultant. The profile of the consultant selected will be sent to the requesting department and an interview will be arranged between the consultant and the requester, if necessary.

December 21, 2007 Page 43 of 86



### Identify the SP contract administrator and describe the functions that person will perform.

The SP contract administrator for The James Group is John Conley. His contact information is:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539 Office Phone: (614) 417-1563

Fax Number: (614) 386-2626

Email: john.conley@jamesgrp.com

John's responsibilities include: The State of Iowa's point of contact for all requests for proposals, requests for quotes and augmentation needs; ensuring all terms and conditions of ITQ are strictly adhered to by The James Group, coordinating and submitting any amendments, updates or additions to our quote, point of contact for all communications from State of Iowa to The James Group as it pertains to the above.

# 3. Describe how you plan on providing additional personnel if it becomes necessary to properly staff projects.

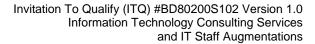
If the necessary staff is not available from our existing group of consultants, the SP contract administrator will work with our aggressive recruiting staff. Our staff constantly networks within the IT industry. We have built several long term strong relationships within this group. When you combine this with our competitive salaries, comprehensive benefits package, challenging work environment, and our commitment to training, The James Group has always been able to recruit the leaders in the IT industry.

These partnerships along with working with various recruiting agencies will ensure that we will have the experienced skill sets required to meet the needs of the State of Iowa.

# 4. Describe your company's ability to uniquely address problems and issues related to the service category.

Some vendors propose IT solutions without consideration for the existing or future business processes and operations of the client. This is not the case at The James Group, where professionals are skilled in both business and technology and take great care and

December 21, 2007 Page 44 of 86





consideration when making IT proposals. We take the time to consider your existing environment along with your business goals and strategies. We analyze and assess business processes, consider alternative solutions, recommend improvements and implement business process changes. Where new technology systems are needed to improve business processes, we find, create, design, development, implement and support the systems. We can provide technical and/or end-user training on the new processes and technologies.

We also work to ensure the long-term success of your system by providing business continuity planning and disaster recovery preparedness services.

5. Describe your company's practices in adopting client policies and methods.

The James Group takes the time to consider your existing environment along with your business goals and strategies. The James Group has worked with very diverse clients and has adapted well to the various scenarios we have encountered. We are a very flexible organization that can easily adapt to policies, procedures, methods and software that our client is currently following and using. The James Group may change some of it's procedures to suit the client's policies and methods. We are a relationship oriented company and do not hesitate to go the extra mile to strengthen the relationship with our clients and ensure their needs are being met.

- List each type / brand of operating system / communication system you are experienced with in each category below and make comments.
  - a. Mainframes:
    - IBM OS/390
    - OS/360
  - b. Midrange / Minicomputer:
    - IBM AS400
    - HP 9000
    - HPUX

December 21, 2007 Page 45 of 86



## c. Client / Server / Distributed Systems:

- MS Windows 98, NT, 2000, 2003, XP, .Net
- UNIX / LINUX / BSD
- HP 9000
- HPUX
- IBM RS/6000
- Solaris
- AIX
- Tru64
- VMware
- Oracle VM
- Xen
- Citrix

#### d. Desktop:

- Microsoft Windows (various versions)
- LINUX
- VMware ACE
- VMware VDI
- MS Terminal Server
- Citrix

#### e. LAN:

- Novell
- TCP/IP protocols
- Microsoft
- LINUX

#### f. Languages and DBMS:

- C#
- MS Visual C++
- Java
- JavaScript
- Visual Basic 6.0
- VBScript
- T-SQL, PL/SQL
- MS SQL
- MySQL
- HTML

December 21, 2007 Page 46 of 86



#### f. Languages and DBMS - continued:

- XML
- UNIX Shell Scripting
- Cold Fusion
- APEX Oracle Application Express
- Delphi
- PHP
- Pearl
- RDBMS
- Oracle
- Powerbuilder

Listed below is the extent of knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Mainframes	Extensive	Extensive	YES	YES
Midrange / Minicomputers	Extensive	Extensive	YES	YES
Client / Server / Distributed Systems	Extensive	Extensive	YES	YES
Desktops	Extensive	Extensive	YES	YES
LAN	Extensive	Extensive	YES	YES
Languages and DBMS	Extensive	Extensive	YES	YES

#### 7. Describe your products / experience with Databases.

The James Group has extensive experience with most types of databases which include: SQL Server, Oracle, and MS Access. We use a variety of end user tools which include: .Net Studio, IBM Websphere Developer Studio, Symantec Visual Café, MS Visual Developer Studio 6.0 and Cold Fusion Studio 5.0.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Administration	Extensive	Extensive	YES	YES
Application Development Tools	Extensive	Extensive	YES	YES
End User Tools	Extensive	Extensive	YES	YES
Structure and Methodologies	Extensive	Extensive	YES	YES

December 21, 2007 Page 47 of 86



### 8. What general software applications have you experience in?

The James Group has extensive experience in general software applications including, but not limited to the following:

- MS Word
- MS Access
- MS Visio
- MS Excel
- MS Powerpoint
- MS Publisher
- MS Project
- Powerbuilder
- Open Office Writer
- Open Office Calc
- Open Office Impress
- Open Office Draw
- Open Office Base
- Open Office Math
- Photoshop
- Corel
- Adobe Creative Suite

# 9. Please describe any experience and deployed solutions in each of the following specific technologies below.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Help Desks solutions / technologies	Extensive	Extensive	YES	YES
Data development	Extensive	Extensive	YES	YES
Data Analysis	Extensive	Extensive	YES	YES
Data modeling	Extensive	Extensive	YES	YES
Facilitating and consulting	Extensive	Extensive	YES	YES
Photogrametery and remote sensing	N/A	N/A	N/A	N/A

December 21, 2007 Page 48 of 86



Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Data collection and clean up mapping	Extensive	Extensive	YES	YES
GIS /ESRI Software Mapinfo	Extensive	Extensive	YES	YES
Electronic Commerce / EDI	Extensive	Extensive	YES	YES
Document management	Extensive	Extensive	YES	YES
Telecommunications wide area network	Extensive	Extensive	YES	YES
Biometrics	N/A	N/A	N/A	N/A
Wireless networking	Extensive	Extensive	YES	YES
IT staffing	Extensive	Extensive	YES	YES
Graphic / web design	Extensive	Extensive	YES	YES

December 21, 2007 Page 49 of 86



## 6 - Implementation

The James Group will analyze our customer's business requirements, technical specifications and end-user requirements to build and deploy the best plan for our customer.

Some of the services The James Group offers in the implementation area are:

#### System Implementation

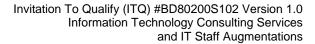
- Software Development
- Software Integration
- Hardware Integration
- Unit and Module Testing
- Integration Testing
- Database Population

## 1. How do you intend to provide the resources required by this ITQ?

The James Group understands the importance of integrating high quality technical skill-sets within an established team environment to produce the best end product for our clients. The James Group has a core business model to assess, communicate, develop, and follow through on their project development.

The James Group currently is staffed to meet all our customer's needs. When a need is identified, our SP contract administrator will find the appropriate match to fill the needed opening. The most qualified consultant will be selected based upon the match of skill sets, availability and location of the consultant. The profile of the consultant selected will be sent to the requesting department and an interview will be arranged between the consultant and the requester, if necessary.

December 21, 2007 Page 50 of 86





## Identify the SP contract administrator and describe the functions that person will perform.

The SP contract administrator for The James Group is John Conley. His contact information is:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539 Office Phone: (614) 417-1563

Office Phone: (614) 417-1563 Fax Number: (614) 386-2626

Email: john.conley@jamesgrp.com

John's responsibilities include: The State of Iowa's point of contact for all requests for proposals, requests for quotes and augmentation needs; ensuring all terms and conditions of ITQ are strictly adhered to by The James Group, coordinating and submitting any amendments, updates or additions to our quote, point of contact for all communications from State of Iowa to The James Group as it pertains to the above.

# 3. Describe how you plan on providing additional personnel if it becomes necessary to properly staff projects.

If the necessary staff is not available from our existing group of consultants, the SP contract administrator will work with our aggressive recruiting staff. Our staff constantly networks within the IT industry. We have built several long term strong relationships within this group. When you combine this with our competitive salaries, comprehensive benefits package, challenging work environment, and our commitment to training, The James Group has always been able to recruit the leaders in the IT industry.

These partnerships along with working with various recruiting agencies will ensure that we will have the experienced skill sets required to meet the needs of the State of Iowa.

# 4. Describe your company's ability to uniquely address problems and issues related to the service category.

Some vendors propose IT solutions without consideration for the existing or future business processes and operations of the client. This is not the case at The James Group, where professionals are skilled in both business and technology and take great care and consideration when making IT proposals. We take the time to consider your existing environment along with your business goals and strategies. We analyze and assess business processes, consider alternative solutions, recommend improvements and implement business

December 21, 2007 Page 51 of 86



process changes. Where new technology systems are needed to improve business processes, we find, create, design, development, implement and support the systems. We can provide technical and/or end-user training on the new processes and technologies.

We also work to ensure the long-term success of your system by providing business continuity planning and disaster recovery preparedness services.

5. Describe your company's practices in adopting client policies and methods.

The James Group takes the time to consider your existing environment along with your business goals and strategies. The James Group has worked with very diverse clients and has adapted well to the various scenarios we have encountered. We are a very flexible organization that can easily adapt to policies, procedures, methods and software that our client is currently following and using. The James Group may change some of it's procedures to suit the client's policies and methods. We are a relationship oriented company and do not hesitate to go the extra mile to strengthen the relationship with our clients and ensure their needs are being met.

- 6. List each type / brand of operating system / communication system you are experienced with in each category below and make comments.
  - a. Mainframes:
    - IBM OS/390
    - OS/360
  - b. Midrange / Minicomputer:
    - IBM AS400
    - HP 9000
    - HPUX
  - c. Client / Server / Distributed Systems:
    - MS Windows 98, NT, 2000, 2003, XP, .Net
    - UNIX / LINUX / BSD
    - HP 9000
    - HPUX
    - IBM RS/6000
    - Solaris
    - AIX
    - Tru64
    - VMware

December 21, 2007 Page 52 of 86



## c. Client / Server / Distributed Systems - continued:

- Oracle VM
- Xen
- Citrix

#### d. Desktop:

- Microsoft Windows (various versions)
- LINUX
- VMware ACE
- VMware VDI
- MS Terminal Server
- Citrix

#### e. LAN:

- Novell
- TCP/IP protocols
- Microsoft
- LINUX

### f. Languages and DBMS:

- C#
- MS Visual C++
- Java
- JavaScript
- Visual Basic 6.0
- VBScript
- T-SQL, PL/SQL
- MS SQL
- MySQL
- HTML
- XML
- UNIX Shell Scripting
- Cold Fusion
- APEX Oracle Application Express
- Delphi
- PHP
- Pearl
- RDBMS
- Oracle
- Powerbuilder

December 21, 2007 Page 53 of 86



Listed below is the extent of knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Mainframes	Extensive	Extensive	YES	YES
Midrange / Minicomputers	Extensive	Extensive	YES	YES
Client / Server / Distributed Systems	Extensive	Extensive	YES	YES
Desktops	Extensive	Extensive	YES	YES
LAN	Extensive	Extensive	YES	YES
Languages and DBMS	Extensive	Extensive	YES	YES

#### 7. Describe your products / experience with Databases.

The James Group has extensive experience with most types of databases which include: SQL Server, Oracle, and MS Access. We use a variety of end user tools which include: .Net Studio, IBM Websphere Developer Studio, Symantec Visual Café, MS Visual Developer Studio 6.0 and Cold Fusion Studio 5.0.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Administration	Extensive	Extensive	YES	YES
Application Development Tools	Extensive	Extensive	YES	YES
End User Tools	Extensive	Extensive	YES	YES
Structure and Methodologies	Extensive	Extensive	YES	YES

#### 8. What general software applications have you experience in?

The James Group has extensive experience in general software applications including, but not limited to the following:

- MS Word
- MS Access

December 21, 2007 Page 54 of 86



#### General Software - continued:

- MS Visio
- MS Excel
- MS Powerpoint
- MS Publisher
- MS Project
- Powerbuilder
- Open Office Writer
- Open Office Calc
- Open Office Impress
- Open Office Draw
- Open Office Base
- Open Office Math
- Photoshop
- Corel
- Adobe Creative Suite

# 9. Please describe any experience and deployed solutions in each of the following specific technologies below.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Help Desks solutions / technologies	Extensive	Extensive	YES	YES
Data development	Extensive	Extensive	YES	YES
Data Analysis	Extensive	Extensive	YES	YES
Data modeling	Extensive	Extensive	YES	YES
Facilitating and consulting	Extensive	Extensive	YES	YES
Photogrametery and remote sensing	N/A	N/A	N/A	N/A
Data collection and clean up mapping	Extensive	Extensive	YES	YES
GIS /ESRI Software Mapinfo	Extensive	Extensive	YES	YES
Electronic Commerce / EDI	Extensive	Extensive	YES	YES
Document management	Extensive	Extensive	YES	YES
Telecommunications wide area	Extensive	Extensive	YES	YES

December 21, 2007 Page 55 of 86



Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
network				
Biometrics	N/A	N/A	N/A	N/A
Wireless networking	Extensive	Extensive	YES	YES
IT staffing	Extensive	Extensive	YES	YES
Graphic / web design	Extensive	Extensive	YES	YES

December 21, 2007 Page 56 of 86



## 7 - Training

The James Group knows that training and knowledge transfer is essential for the success of any project. We will develop, deliver and execute a training package built on our customer's unique needs. The delivery of your training package can be in a classroom setting or an online / CBT course.

#### 1. How do you intend to provide the resources required by this ITQ?

The James Group understands the importance of integrating high quality technical skill-sets within an established team environment to produce the best end product for our clients. The James Group has a core business model to assess, communicate, develop, and follow through on their project development.

The James Group currently is staffed to meet all our customer's needs. When a need is identified, our SP contract administrator will find the appropriate match to fill the needed opening. The most qualified consultant will be selected based upon the match of skill sets, availability and location of the consultant. The profile of the consultant selected will be sent to the requesting department and an interview will be arranged between the consultant and the requester, if necessary.

## Identify the SP contract administrator and describe the functions that person will perform.

The SP contract administrator for The James Group is John Conley. His contact information is:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539 Office Phone: (614) 417-1563

> Fax Number: (614) 386-2626 Email: john.conley@jamesgrp.com

John's responsibilities include: The State of Iowa's point of contact for all requests for proposals, requests for quotes and augmentation needs; ensuring all terms and conditions of ITQ are strictly adhered to by The James Group, coordinating and submitting any amendments, updates or additions to our quote, point of contact for all communications from State of Iowa to The James Group as it pertains to the above.

December 21, 2007 Page 57 of 86



## 3. Describe how you plan on providing additional personnel if it becomes necessary to properly staff projects.

If the necessary staff is not available from our existing group of consultants, the SP contract administrator will work with our aggressive recruiting staff. Our staff constantly networks within the IT industry. We have built several long term strong relationships within this group. When you combine this with our competitive salaries, comprehensive benefits package, challenging work environment, and our commitment to training, The James Group has always been able to recruit the leaders in the IT industry.

These partnerships along with working with various recruiting agencies will ensure that we will have the experienced skill sets required to meet the needs of the State of Iowa.

# 4. Describe your company's ability to uniquely address problems and issues related to the service category.

Some vendors propose IT solutions without consideration for the existing or future business processes and operations of the client. This is not the case at The James Group, where professionals are skilled in both business and technology and take great care and consideration when making IT proposals. We take the time to consider your existing environment along with your business goals and strategies. We analyze and assess business processes, consider alternative solutions, recommend improvements and implement business process changes. Where new technology systems are needed to improve business processes, we find, create, design, development, implement and support the systems. We can provide technical and/or end-user training on the new processes and technologies.

We also work to ensure the long-term success of your system by providing business continuity planning and disaster recovery preparedness services.

## 5. Describe your company's practices in adopting client policies and methods.

The James Group takes the time to consider your existing environment along with your business goals and strategies. The James Group has worked with very diverse clients and has adapted well to the various scenarios we have encountered. We are a very flexible organization that can easily adapt to policies, procedures, methods and software that our client is currently following and using. The James Group may change some of it's procedures to suit the client's policies and methods. We are a relationship oriented company and do not hesitate to go the extra mile to strengthen the relationship with our clients and ensure their needs are being met.

December 21, 2007 Page 58 of 86



- 6. List each type / brand of operating system / communication system you are experienced with in each category below and make comments.
  - a. Mainframes:
    - IBM OS/390
    - OS/360
  - b. Midrange / Minicomputer:
    - IBM AS400
    - HP 9000
    - HPUX
  - c. Client / Server / Distributed Systems:
    - MS Windows 98, NT, 2000, 2003, XP, .Net
    - UNIX / LINUX / BSD
    - HP 9000
    - HPUX
    - IBM RS/6000
    - Solaris
    - AIX
    - Tru64
    - VMware
    - Oracle VM
    - Xen
    - Citrix
  - d. Desktop:
    - Microsoft Windows (various versions)
    - LINUX
    - VMware ACE
    - VMware VDI
    - MS Terminal Server
    - Citrix
  - e. LAN:
    - Novell
    - TCP/IP protocols
    - Microsoft
    - LINUX

December 21, 2007 Page 59 of 86



## f. Languages and DBMS:

- C#
- MS Visual C++
- Java
- JavaScript
- Visual Basic 6.0
- VBScript
- T-SQL, PL/SQL
- MS SQL
- MySQL
- HTML
- XML
- UNIX Shell Scripting
- Cold Fusion
- APEX Oracle Application Express
- Delphi
- PHP
- Pearl
- RDBMS
- Oracle
- Powerbuilder

Listed below is the extent of knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Mainframes	Extensive	Extensive	YES	YES
Midrange / Minicomputers	Extensive	Extensive	YES	YES
Client / Server / Distributed Systems	Extensive	Extensive	YES	YES
Desktops	Extensive	Extensive	YES	YES
LAN	Extensive	Extensive	YES	YES
Languages and DBMS	Extensive	Extensive	YES	YES

December 21, 2007 Page 60 of 86



#### 7. Describe your products / experience with Databases.

The James Group has extensive experience with most types of databases which include: SQL Server, Oracle, and MS Access. We use a variety of end user tools which include: .Net Studio, IBM Websphere Developer Studio, Symantec Visual Café, MS Visual Developer Studio 6.0 and Cold Fusion Studio 5.0.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Administration	Extensive	Extensive	YES	YES
Application Development Tools	Extensive	Extensive	YES	YES
End User Tools	Extensive	Extensive	YES	YES
Structure and Methodologies	Extensive	Extensive	YES	YES

### 8. What general software applications have you experience in?

The James Group has extensive experience in general software applications including, but not limited to the following:

- MS Word
- MS Access
- MS Visio
- MS Excel
- MS Powerpoint
- MS Publisher
- MS Project
- Powerbuilder
- Open Office Writer
- Open Office Calc
- Open Office Impress
- Open Office Draw
- Open Office Base
- Open Office Math
- Photoshop
- Corel
- Adobe Creative Suite

December 21, 2007 Page 61 of 86



9. Please describe any experience and deployed solutions in each of the following specific technologies below.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Help Desks solutions / technologies	Extensive	Extensive	YES	YES
Data development	Extensive	Extensive	YES	YES
Data Analysis	Extensive	Extensive	YES	YES
Data modeling	Extensive	Extensive	YES	YES
Facilitating and consulting	Extensive	Extensive	YES	YES
Photogrametery and remote sensing	N/A	N/A	N/A	N/A
Data collection and clean up mapping	Extensive	Extensive	YES	YES
GIS /ESRI Software Mapinfo	Extensive	Extensive	YES	YES
Electronic Commerce / EDI	Extensive	Extensive	YES	YES
Document management	Extensive	Extensive	YES	YES
Telecommunications wide area network	Extensive	Extensive	YES	YES
Biometrics	N/A	N/A	N/A	N/A
Wireless networking	Extensive	Extensive	YES	YES
IT staffing	Extensive	Extensive	YES	YES
Graphic / web design	Extensive	Extensive	YES	YES

December 21, 2007 Page 62 of 86



## 8 – On-Going Support

The James Group knows that ongoing support for our customers is the key to the success of your business. Our staff is qualified to provide technical support via phone, onsite at your location, on an as needed basis or through a service level agreement. We will customize a support plan that will meet your needs.

#### 1. How do you intend to provide the resources required by this ITQ?

The James Group understands the importance of integrating high quality technical skill-sets within an established team environment to produce the best end product for our clients. The James Group has a core business model to assess, communicate, develop, and follow through on their project development.

The James Group currently is staffed to meet all our customer's needs. When a need is identified, our SP contract administrator will find the appropriate match to fill the needed opening. The most qualified consultant will be selected based upon the match of skill sets, availability and location of the consultant. The profile of the consultant selected will be sent to the requesting department and an interview will be arranged between the consultant and the requester, if necessary.

## Identify the SP contract administrator and describe the functions that person will perform.

The SP contract administrator for The James Group is John Conley. His contact information is:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539 Office Phone: (614) 417-1563

> Fax Number: (614) 386-2626 Email: john.conley@jamesgrp.com

John's responsibilities include: The State of Iowa's point of contact for all requests for proposals, requests for quotes and augmentation needs; ensuring all terms and conditions of ITQ are strictly adhered to by The James Group, coordinating and submitting any amendments, updates or additions to our quote, point of contact for all communications from State of Iowa to The James Group as it pertains to the above.

December 21, 2007 Page 63 of 86



## 3. Describe how you plan on providing additional personnel if it becomes necessary to properly staff projects.

If the necessary staff is not available from our existing group of consultants, the SP contract administrator will work with our aggressive recruiting staff. Our staff constantly networks within the IT industry. We have built several long term strong relationships within this group. When you combine this with our competitive salaries, comprehensive benefits package, challenging work environment, and our commitment to training, The James Group has always been able to recruit the leaders in the IT industry.

These partnerships along with working with various recruiting agencies will ensure that we will have the experienced skill sets required to meet the needs of the State of Iowa.

# 4. Describe your company's ability to uniquely address problems and issues related to the service category.

Some vendors propose IT solutions without consideration for the existing or future business processes and operations of the client. This is not the case at The James Group, where professionals are skilled in both business and technology and take great care and consideration when making IT proposals. We take the time to consider your existing environment along with your business goals and strategies. We analyze and assess business processes, consider alternative solutions, recommend improvements and implement business process changes. Where new technology systems are needed to improve business processes, we find, create, design, development, implement and support the systems. We can provide technical and/or end-user training on the new processes and technologies.

We also work to ensure the long-term success of your system by providing business continuity planning and disaster recovery preparedness services.

## 5. Describe your company's practices in adopting client policies and methods.

The James Group takes the time to consider your existing environment along with your business goals and strategies. The James Group has worked with very diverse clients and has adapted well to the various scenarios we have encountered. We are a very flexible organization that can easily adapt to policies, procedures, methods and software that our client is currently following and using. The James Group may change some of it's procedures to suit the client's policies and methods. We are a relationship oriented company and do not hesitate to go the extra mile to strengthen the relationship with our clients and ensure their needs are being met.

December 21, 2007 Page 64 of 86



- 6. List each type / brand of operating system / communication system you are experienced with in each category below and make comments.
  - a. Mainframes:
    - IBM OS/390
    - OS/360
  - b. Midrange / Minicomputer:
    - IBM AS400
    - HP 9000
    - HPUX
  - c. Client / Server / Distributed Systems:
    - MS Windows 98, NT, 2000, 2003, XP, .Net
    - UNIX / LINUX / BSD
    - HP 9000
    - HPUX
    - IBM RS/6000
    - Solaris
    - AIX
    - Tru64
    - VMware
    - Oracle VM
    - Xen
    - Citrix
  - d. Desktop:
    - Microsoft Windows (various versions)
    - LINUX
    - VMware ACE
    - VMware VDI
    - MS Terminal Server
    - Citrix
  - e. LAN:
    - Novell
    - TCP/IP protocols
    - Microsoft
    - LINUX

December 21, 2007 Page 65 of 86



## f. Languages and DBMS:

- C#
- MS Visual C++
- Java
- JavaScript
- Visual Basic 6.0
- VBScript
- T-SQL, PL/SQL
- MS SQL
- MySQL
- HTML
- XML
- UNIX Shell Scripting
- Cold Fusion
- APEX Oracle Application Express
- Delphi
- PHP
- Pearl
- RDBMS
- Oracle
- Powerbuilder

Listed below is the extent of knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Mainframes	Extensive	Extensive	YES	YES
Midrange / Minicomputers	Extensive	Extensive	YES	YES
Client / Server / Distributed Systems	Extensive	Extensive	YES	YES
Desktops	Extensive	Extensive	YES	YES
LAN	Extensive	Extensive	YES	YES
Languages and DBMS	Extensive	Extensive	YES	YES

December 21, 2007 Page 66 of 86



#### 7. Describe your products / experience with Databases.

The James Group has extensive experience with most types of databases which include: SQL Server, Oracle, and MS Access. We use a variety of end user tools which include: .Net Studio, IBM Websphere Developer Studio, Symantec Visual Café, MS Visual Developer Studio 6.0 and Cold Fusion Studio 5.0.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Administration	Extensive	Extensive	YES	YES
Application Development Tools	Extensive	Extensive	YES	YES
End User Tools	Extensive	Extensive	YES	YES
Structure and Methodologies	Extensive	Extensive	YES	YES

### 8. What general software applications have you experience in?

The James Group has extensive experience in general software applications including, but not limited to the following:

- MS Word
- MS Access
- MS Visio
- MS Excel
- MS Powerpoint
- MS Publisher
- MS Project
- Powerbuilder
- Open Office Writer
- Open Office Calc
- Open Office Impress
- Open Office Draw
- Open Office Base
- Open Office Math
- Photoshop
- Corel
- Adobe Creative Suite

December 21, 2007 Page 67 of 86



9. Please describe any experience and deployed solutions in each of the following specific technologies below.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Help Desks solutions / technologies	Extensive	Extensive	YES	YES
Data development	Extensive	Extensive	YES	YES
Data Analysis	Extensive	Extensive	YES	YES
Data modeling	Extensive	Extensive	YES	YES
Facilitating and consulting	Extensive	Extensive	YES	YES
Photogrametery and remote sensing	N/A	N/A	N/A	N/A
Data collection and clean up mapping	Extensive	Extensive	YES	YES
GIS /ESRI Software Mapinfo	Extensive	Extensive	YES	YES
Electronic Commerce / EDI	Extensive	Extensive	YES	YES
Document management	Extensive	Extensive	YES	YES
Telecommunications wide area network	Extensive	Extensive	YES	YES
Biometrics	N/A	N/A	N/A	N/A
Wireless networking	Extensive	Extensive	YES	YES
IT staffing	Extensive	Extensive	YES	YES
Graphic / web design	Extensive	Extensive	YES	YES

December 21, 2007 Page 68 of 86



#### 9 – Administration

The James Group can meet all your administrative needs. We can perform database administration on various databases and provide you excellent design, installation, and support for your LAN/WAN, Operating System and Messaging Platform. We also can perform administration activities related to web infrastructure components, such as web server, application server, search engines, etc.

#### 1. How do you intend to provide the resources required by this ITQ?

The James Group understands the importance of integrating high quality technical skill-sets within an established team environment to produce the best end product for our clients. The James Group has a core business model to assess, communicate, develop, and follow through on their project development.

The James Group currently is staffed to meet all our customer's needs. When a need is identified, our SP contract administrator will find the appropriate match to fill the needed opening. The most qualified consultant will be selected based upon the match of skill sets, availability and location of the consultant. The profile of the consultant selected will be sent to the requesting department and an interview will be arranged between the consultant and the requester, if necessary.

# 2. Identify the SP contract administrator and describe the functions that person will perform.

The SP contract administrator for The James Group is John Conley. His contact information is:

John Conley 110 East Wilson Bridge Road, Suite 260 Worthington, OH 43085 Mobile Phone: (614) 499-8539 Office Phone: (614) 417-1563

Fax Number: (614) 386-2626

Email: john.conley@jamesgrp.com

John's responsibilities include: The State of Iowa's point of contact for all requests for proposals, requests for quotes and augmentation needs; ensuring all terms and conditions of ITQ are strictly adhered to by The James Group, coordinating and submitting any amendments, updates or additions to our quote, point of contact for all communications from State of Iowa to The James Group as it pertains to the above.

December 21, 2007 Page 69 of 86



# 3. Describe how you plan on providing additional personnel if it becomes necessary to properly staff projects.

If the necessary staff is not available from our existing group of consultants, the SP contract administrator will work with our aggressive recruiting staff. Our staff constantly networks within the IT industry. We have built several long term strong relationships within this group. When you combine this with our competitive salaries, comprehensive benefits package, challenging work environment, and our commitment to training, The James Group has always been able to recruit the leaders in the IT industry.

These partnerships along with working with various recruiting agencies will ensure that we will have the experienced skill sets required to meet the needs of the State of Iowa.

# 4. Describe your company's ability to uniquely address problems and issues related to the service category.

Some vendors propose IT solutions without consideration for the existing or future business processes and operations of the client. This is not the case at The James Group, where professionals are skilled in both business and technology and take great care and consideration when making IT proposals. We take the time to consider your existing environment along with your business goals and strategies. We analyze and assess business processes, consider alternative solutions, recommend improvements and implement business process changes. Where new technology systems are needed to improve business processes, we find, create, design, development, implement and support the systems. We can provide technical and/or end-user training on the new processes and technologies.

We also work to ensure the long-term success of your system by providing business continuity planning and disaster recovery preparedness services.

#### 5. Describe your company's practices in adopting client policies and methods.

The James Group takes the time to consider your existing environment along with your business goals and strategies. The James Group has worked with very diverse clients and has adapted well to the various scenarios we have encountered. We are a very flexible organization that can easily adapt to policies, procedures, methods and software that our client is currently following and using. The James Group may change some of it's procedures to suit the client's policies and methods. We are a relationship oriented company and do not hesitate to go the extra mile to strengthen the relationship with our clients and ensure their needs are being met.

December 21, 2007 Page 70 of 86



- 6. List each type / brand of operating system / communication system you are experienced with in each category below and make comments.
  - a. Mainframes:
    - IBM OS/390
    - OS/360
  - b. Midrange / Minicomputer:
    - IBM AS400
    - HP 9000
    - HPUX
  - c. Client / Server / Distributed Systems:
    - MS Windows 98, NT, 2000, 2003, XP, .Net
    - UNIX / LINUX / BSD
    - HP 9000
    - HPUX
    - IBM RS/6000
    - Solaris
    - AIX
    - Tru64
    - VMware
    - Oracle VM
    - Xen
    - Citrix
  - d. Desktop:
    - Microsoft Windows (various versions)
    - LINUX
    - VMware ACE
    - VMware VDI
    - MS Terminal Server
    - Citrix
  - e. LAN:
    - Novell
    - TCP/IP protocols
    - Microsoft
    - LINUX

December 21, 2007 Page 71 of 86



### f. Languages and DBMS:

- C#
- MS Visual C++
- Java
- JavaScript
- Visual Basic 6.0
- VBScript
- T-SQL, PL/SQL
- MS SQL
- MySQL
- HTML
- XML
- UNIX Shell Scripting
- Cold Fusion
- APEX Oracle Application Express
- Delphi
- PHP
- Pearl
- RDBMS
- Oracle
- Powerbuilder

Listed below is the extent of knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Mainframes	Extensive	Extensive	YES	YES
Midrange / Minicomputers	Extensive	Extensive	YES	YES
Client / Server / Distributed Systems	Extensive	Extensive	YES	YES
Desktops	Extensive	Extensive	YES	YES
LAN	Extensive	Extensive	YES	YES
Languages and DBMS	Extensive	Extensive	YES	YES

December 21, 2007 Page 72 of 86



#### 7. Describe your products / experience with Databases.

The James Group has extensive experience with most types of databases which include: SQL Server, Oracle, and MS Access. We use a variety of end user tools which include: .Net Studio, IBM Websphere Developer Studio, Symantec Visual Café, MS Visual Developer Studio 6.0 and Cold Fusion Studio 5.0.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Administration	Extensive	Extensive	YES	YES
Application Development Tools	Extensive	Extensive	YES	YES
End User Tools	Extensive	Extensive	YES	YES
Structure and Methodologies	Extensive	Extensive	YES	YES

#### 8. What general software applications have you experience in?

The James Group has extensive experience in general software applications including, but not limited to the following:

- MS Word
- MS Access
- MS Visio
- MS Excel
- MS Powerpoint
- MS Publisher
- MS Project
- Powerbuilder
- Open Office Writer
- Open Office Calc
- Open Office Impress
- Open Office Draw
- Open Office Base
- Open Office Math
- Photoshop
- Corel
- Adobe Creative Suite

December 21, 2007 Page 73 of 86



9. Please describe any experience and deployed solutions in each of the following specific technologies below.

Listed below is the extent of our knowledge and training The James Group can offer for each of the following categories.

Category	Extent of Knowledge	Extent of Training	Perform Without Guidance	Able to Train Others
Help Desks solutions / technologies	Extensive	Extensive	YES	YES
Data development	Extensive	Extensive	YES	YES
Data Analysis	Extensive	Extensive	YES	YES
Data modeling	Extensive	Extensive	YES	YES
Facilitating and consulting	Extensive	Extensive	YES	YES
Photogrametery and remote sensing	N/A	N/A	N/A	N/A
Data collection and clean up mapping	Extensive	Extensive	YES	YES
GIS /ESRI Software Mapinfo	Extensive	Extensive	YES	YES
Electronic Commerce / EDI	Extensive	Extensive	YES	YES
Document management	Extensive	Extensive	YES	YES
Telecommunications wide area network	Extensive	Extensive	YES	YES
Biometrics	N/A	N/A	N/A	N/A
Wireless networking	Extensive	Extensive	YES	YES
IT staffing	Extensive	Extensive	YES	YES
Graphic / web design	Extensive	Extensive	YES	YES

December 21, 2007 Page 74 of 86



## COST DATA SHEETS

## 1 - Strategy / Vision / Consulting

COST DATA SHEET FOR: ITQ Number: BD80200S102, Version 1.0

FOR SERVICE CATEGORY: 1 Strategy / Vision / Consulting

COMPANY NAME: The James Group DATE: 12/21/2007

DESCRIPTION OF SERVICE	RATE PER HOUR NOT TO EXCEED
Architect	\$180
Subject Matter Expert	\$150
Business Consultant / Analyst	\$120

December 21, 2007 Page 75 of 86



## 2 - Project Management

COST DATA SHEET FOR: ITQ Number: BD80200S102, Version 1.0

FOR SERVICE CATEGORY: 2 Project Management

COMPANY NAME: The James Group DATE: 12/21/2007

Program Manager \$200 Project Manager \$150 Project Administrator \$130 Technical Writer \$100	DESCRIPTION OF SERVICE	RATE PER HOUR NOT TO EXCEED
Project Administrator \$130	Program Manager	
	Project Manager	\$150
Technical Writer \$100	Project Administrator	\$130
	Technical Writer	\$100

December 21, 2007 Page 76 of 86



## 3 - Design / Planning

COST DATA SHEET FOR: ITQ Number: BD80200S102, Version 1.0

FOR SERVICE CATEGORY: 3 Design / Planning

COMPANY NAME: The James Group DATE: 12/21/2007

DESCRIPTION OF SERVICE	RATE PER HOUR NOT TO EXCEED
Architect / Technology Lead	\$180
Developer	\$150
Senior Developer	\$175
Junior Developer	\$120
Engineer	\$150
Senior Engineer	\$200
Junior Engineer	\$120
Emerging / Niche Technology	\$150
Senior Emerging / Niche Technology	\$180
Junior Emerging / Niche Technology	\$120

December 21, 2007 Page 77 of 86



# 4 - Developing

COST DATA SHEET FOR: ITQ Number: BD80200S102, Version 1.0

FOR SERVICE CATEGORY: 4 Developing

COMPANY NAME: The James Group DATE: 12/21/2007

DESCRIPTION OF SERVICE	RATE PER HOUR
	NOT TO EXCEED
Developer	\$150
Senior Developer	\$175
Junior Developer	\$120
Engineer	\$150
Senior Engineer	\$200
Junior Engineer	\$120
Emerging / Niche Technology	\$150
Senior Emerging / Niche Technology	\$180
Junior Emerging / Niche Technology	\$120

December 21, 2007 Page 78 of 86



# 5 - Testing

COST DATA SHEET FOR: ITQ Number: BD80200S102, Version 1.0

FOR SERVICE CATEGORY: 5 Testing

COMPANY NAME: The James Group DATE: 12/21/2007

DESCRIPTION OF SERVICE	RATE PER HOUR NOT TO EXCEED
Test Planning	\$150
Quality Assurance	\$120

December 21, 2007 Page 79 of 86



# 6 - Implementation

COST DATA SHEET FOR: ITQ Number: BD80200S102, Version 1.0

FOR SERVICE CATEGORY: 6 Implementation

COMPANY NAME: The James Group DATE: 12/21/2007

	_
DESCRIPTION OF SERVICE	RATE PER HOUR
DESCRIPTION OF SERVICE	NOT TO EXCEED
Implementation Planning	\$150
Developer	\$150
Senior Developer	\$175
Junior Developer	\$120
Engineer	\$150
Senior Engineer	\$200
Junior Developer	\$120
Emerging / Niche Technology	\$150
Senior Emerging / Niche Technology	\$180
Junior Emerging / Niche Technology	\$120

December 21, 2007 Page 80 of 86



# 7 – Training

COST DATA SHEET FOR: ITQ Number: BD80200S102, Version 1.0

FOR SERVICE CATEGORY: 7 Training

COMPANY NAME: The James Group DATE: 12/21/2007

DESCRIPTION OF SERVICE	RATE PER HOUR NOT TO EXCEED
Product Building	\$120
Classroom Delivery	\$100
Online / CBT	\$120
Field Delivery	\$100

December 21, 2007 Page 81 of 86



# 8 – On-Going Support

COST DATA SHEET FOR: ITQ Number: BD80200S102, Version 1.0

FOR SERVICE CATEGORY: 8 On-Going Support

COMPANY NAME: The James Group DATE: 12/21/2007

DESCRIPTION OF SERVICE	RATE PER HOUR NOT TO EXCEED
Help Desk Support	\$80
On-Site Support	\$80
On-Call Support	\$50

December 21, 2007 Page 82 of 86



### 9 – Administration

COST DATA SHEET FOR: ITQ Number: BD80200S102, Version 1.0

FOR SERVICE CATEGORY: 9 Administration

COMPANY NAME: The James Group DATE: 12/21/2007

DESCRIPTION OF SERVICE	RATE PER HOUR		
DESCRIPTION OF SERVICE	NOT TO EXCEED		
Database	\$100		
LAN / WAN	\$100		
Operating System	\$100		
Web	\$100		
Messaging	\$100		
Security	\$100		
Emerging / Niche Technology	\$150		

December 21, 2007 Page 83 of 86



Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

## SIGNATURE PAGES

## Copy 1

		1 7		
I / we as undersigned agree to the term to furnish any and all services upon wh as fraudulent concealment from the ST	ich cost data has been si	abmitted. Any r		200S102 and if our response is accepted, tement in our response shall be treated
Name of Entity / Person Submitting	ng Proposal:	The James	s Group / Jo	ohn Conley
Mailing Address: 110 East V	Vilson Bridge Road	, Suite 260, \	<b>Northingtor</b>	n, OH 43085
Phone: (614) 417-1563	_ Fax (614) 3	86-2626	Email:	Kevin.Leahy@jamesgrp.com
☐ If Individual: SIGNATURE:			Date:	
Social Security Number:				<u></u>
☐If Partnership: Names:				
Social Security Numbers:				
☐If Partnership: Names:				
Social Security Numbers:				
SIGNATURES of PARTNERS:			Date:	
			-	
☐ If Corporation: Corp ID#:	83-0398969		State:	
SIGNATURE:			Date:	12/21/2007
Name and Title -type written:	J. Kevin Leahy,	Managing Pa	artner	
I / we consent to service of process by certified or register mail addressed to our designated agent as required by Part 2.13-i of the Terms and Conditions of the ITQ. I / we appoint				
at as our agent to receive service of process.				
WITNESS SIGNATURE:		Title:		Date:
The STATE of Iowa, acting through the SP named for agency requests for preferenced ITQ and related POs, included and the SP.	proposals using this agree	ement. This acc	eptance and th	e SP's response for the above
Ver	ndor ID#			CONDITIONAL TSB
Evaluation Committee Chairperson	ı:		Date	:
DGS Purchasing Div. Administrator: Date:			·	
Purchasing Agent / Issuing Office	er:		Date	:

December 21, 2007 Page 84 of 86



Invitation To Qualify (ITQ) #BD80200S102 Version 1.0 Information Technology Consulting Services and IT Staff Augmentations

## Copy 2

I / we as undersigned agree to the terms to furnish any and all services upon whi as fraudulent concealment from the STA	ch cost data has been su	ıbmitted. Any m			
Name of Entity / Person Submittin	g Proposal:	The James	Group		
Mailing Address: 110 East W	/ilson Bridge Road	, Suite 260, V	Vorthington	, OH 43085	
Phone: (614) 417-1563	Fax (614) 38	36-2626	Email:	Kevin.Leahy@jamesgrp.com	
☐ If Individual: SIGNATURE:			Date:		
Social Security Number:				_	
☐If Partnership: Names:					
Social Security Numbers:					
☐If Partnership: Names:					
Social Security Numbers:					
SIGNATURES of PARTNERS:			Date:		
			Date:		
☐ If Corporation: Corp ID#:	83-0398969		State:		
SIGNATURE:			Date:	12/21/2007	
Name and Title -type written:	Name and Title -type written:  J. Kevin Leahy, Managing Partner				
I / we consent to service of process by certified or register mail addressed to our designated agent as required by Part 2.13-i of the Terms and Conditions of the ITQ. I / we appoint					
at as our agent to receive service of process.					
WITNESS SIGNATURE:		Title:		Date:	
The STATE of Iowa, acting through the undersigned officer(s), hereby accepts the foregoing response to the ITQ and pre-approves the SP named for agency requests for proposals using this agreement. This acceptance and the SP's response for the above referenced ITQ and related POs, including the terms and conditions of the ITQ constitute a binding contract between the STATE and the SP.					
CT Ven	dor ID#		C	ONDITIONAL TSB	
Evaluation Committee Chairperson:			Date:		
DGS Purchasing Div. Administrator: Date:					
Purchasing Agent / Issuing Officer: Date:				:	

December 21, 2007 Page 85 of 86



### ADDITIONAL ATTACHMENTS

NEADOL DUTY AND COMPRESS AS MANTER OF INFORMATION OF A STATE OF A STATE OF INFORMATION OF A STATE OF INFORMATION OF A STATE OF	1	4 <i>C</i>	ORD CERTI	FICATE OF LIABI			JAMGR-1	10/29/07	
INSURERS AFFORDING COVERAGE  PROMISE 900 -664 -0772 Fax:614 -224 -0732  INSURERS Hartford Insurance Group  PROMISE 900 -664 -0772 Fax:614 -224 -0732  The Patient Group LLC  110 F, Wilson Bridge Road  RESPECT  RESPECT  THE PATIENT TERM OF CONDITION OF ANY CONTROL OF COMES DOCUMENT WITH RESPECT TO VAICH THIS CENTIFICATE MAY BE DESIGNED ON ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORDERS THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORD THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORD THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORD THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORD THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORD THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORD THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORD THE RESPECT OF THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORD THE POLICY PERIOD MOLCATED NOTWITHSTANDING ANY RECORD THE POL	Nea	ice	Lukens - Columbu	s	ONLY AND	CONFERS NO	UED AS A MATTER O RIGHTS UPON THE CI TE DOES NOT AMEN	ERTIFICATE D. EXTEND OR	
THE JAMES GROUP LIC THE JAMES GROUP LIC THE JAMES GROUP LICE THE JAMES OF PAULES AND \$1.000 ROAD THE PAULES OF PAULES OF SALES AND \$1.000 ROAD AND REQUEST OF THE PAULES OF PAULES OF PAULES OF THE PA	Co.	Lumb	bus OH 43215			EEODDING CO	/FDACE	NAIC #	
The James Group Lic INCERT Wilson Bridge Road    ROUBER D   ROUBER D   ROUBER D			e: 800-664-0772 Fa	x:614-224-0732					
The James Group TLC Worthington OR 43088 Road    SOURCE   SOURCE   SOURCE   SOURCE   SOURCE	INSU	RED							
THE POLICIS OF INSURANCE LISTED BILLOW HAVE BEEN INSURED TO THE NIGHED NAMED ABOVE FOR THE POLICY PERIOD INDICATED NOTWITHSTANDING THE POLICY PERIOD INDICATED NOTWITHSTANDING OF SUCH WAY PERIAN THE RESIDENCE AND POLICIES AGORDANIC HINTORY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERIAN THE RESIDENCE AND POLICIES AGORDANIC MAY PERIAN THE RESIDENCE AGORDA									
THE POLICIS OF INSURANCE LISTED BILLOW HAVE BEEN INSURED TO THE NIGHED NAMED ABOVE FOR THE POLICY PERIOD INDICATED NOTWITHSTANDING THE POLICY PERIOD INDICATED NOTWITHSTANDING OF SUCH WAY PERIAN THE RESIDENCE AND POLICIES AGORDANIC HINTORY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERIAN THE RESIDENCE AND POLICIES AGORDANIC MAY PERIAN THE RESIDENCE AGORDA			The James Grou	Bridge Road	INSURER D:				
THE POLICIES OF NOURANCE LISTED BELOW HAVE BEEN ISSUED TO THE NOURAND FOR THE POLICY PERIOD DUCATED NOTWITHSTANDING ANY PROPERTION AND AND PROPERTY			Worthington OH	43085	INSURER E:				
MAY PERTAIN THE RESURANCE APPOINTMENT FOR THE POLITICAL SOURCE DEPAID CLAUMS  DOUBLES AGREEMED. THE RESURANCE LINE SOURCE DEPAID CLAUMS  POLICY MARKET PROBLEM LINE TO PERFORM MAY PAPER BEEN PAID CLAUMS  ORDINAL MORNING LINE TO PERFORM THE POLITICAL SOURCE DEPAID CLAUMS  ORDINAL MORNING LINE TO PERFORM THE POLICY MARKET PROBLEM TO PARTICIPATE TO PERFORM THE POLICY MARKET PROBLEM TO PARTICIPATE TO PERFORM THE POLICY MARKET PROBLEM TO PARTICIPATE TO PARTI	TH	E PO	DLICIES OF INSURANCE LISTE	D BELOW HAVE BEEN ISSUED TO THE TION OF ANY CONTRACT OR OTHER D	INSURED NAMED ABOV	E FOR THE POLICY	PERIOD INDICATED. NOT	WITHSTANDING SUED OR	
GENERAL LUBILITY  A X CAMAGE LUBILITY  CONTACT SEC LOC  ANTONOBLE LUBILITY  A X NA AND  ANTONOBLE LUBILITY  A X NA AND  ANTONOBLE LUBILITY  ANY AUTO  CHARGE ALL MABILITY  ANY AUTO  ANTONOBLE LUBILITY  ANY AUTO  CHARGE LUBILITY  ANY AUTO  ANTONOBLE LUBILITY  ANY AUTO  ANY AUTO  ANTONOBLE LUBILITY  ANY AUTO  ANTONOBLE LUBILITY  ANY AUTO  AUTO  AUTO  AUTO  ANY AUTO  AUTO  AUTO  AUTO  AUTO  AUTO  AUTO  AUTO	0.6	AV DE	EDITAIN THE INSURANCE AFFO	KDED BY THE POLICIES DESCRIBED	CLAIMS.	ALL THE TERMINA	XCLUSIONS AND CONDITIO	JNS OF SOCH	
GENERAL LUBELITY  ALTOWNER LUBELITY  ALTOWNER LUBELITY  ANY AUTO  GENERAL LUBELITY  ANY AUTO  GENERAL LUBELITY  ANY AUTO  GENERAL LUBELITY  ANY AUTO  GENERAL AUTOS  HIGH AUTO	INSR	ADD'L	TYPE OF INSURANCE	POLICY NUMBER	DATE (MM/DD/YY)	DATE (MM/DD/YY)			
A X COMMERCIAL CREATIVE LIGHT OF LOCARS WAVE X COLUMN STATE AND AGREEMENT STATE AGREEMENT STATE AND AGREEMENT STATE AND AGREEMENT STATE AND AGREEM						/ /	DAMAGE TO RENTED		
CLAIMS MUSE IX COLOR  CONT. AGGREGATE LIMIT APPLES PER  CONT. ALL OWNER ALL MARTY  ALL OWNER ALTOS  ALL OWNER ALTOS  ALL OWNER ALTOS  AND ALL OWNER ALL ALBELITY  ANY ALTO  ANY ALTO  ANY ALTO  ANY ALTO  ANY ALTO  ANY ALTO  CONTRETE TO ANY ALTO  AND ALL OWNER ALL ALBELITY  ALL OWNER ALL ALBELITY  AND ALL OWNER ALL ALBELITY  ALL OWNER ALL ALBELITY  ALL OWNER ALL ALBELITY  AND ALL OWNER ALL ALBELITY  AND ALL OWNER ALL ALBELITY  ALL OWNER ALL ALBELITY  ALL OWNER ALL ALBELITY  AND ALL OWNER ALL ALBELITY  ALL OWNER ALL OWNER ALL ALBELITY  ALL OWNER ALL ALBELITY  ALL OWNER ALL ALB	A	X			09/20/07	09/20/08			
GEN. AGGREGATE LIMIT APPLES PER POLICY   PED.   100  AUTOMORIE LIMBUTY   100  AUTOMORIE LIMBUTY   100  AUTOMORIA LIMBUTY   100  BENCHMAN			CLAIMS MADE X	DCCUR					
CENTERCATE LIMIT APPLIES PER   PRODUCTS   COMPICE AGE   \$200000									
AUTOMOBRE LIBERTY  ALLOWAGE AUTOS  SOMEDIATOS  SOMEDIATOS  SOMEDIATOS  SOMEDIATOS  NON-CONNED AUTOS  NON-CONNED AUTOS  NON-CONNED AUTOS  NON-CONNED AUTOS  NON-CONNED AUTOS  SOMEDIATOS  NON-CONNED AUTOS  NON-CONNED AUTOS  SOMEDIATOS  NON-CONNED AUTOS  NON-CONNED AUTOS  NON-CONNED AUTOS  SOMEDIATOS  NON-CONNED AUTOS  SOMEDIATOS  NON-CONNED AUTOS  NON-CONNED AUTOS  SOMEDIATOS  SOMEDIA				2000					
A JUNCATION OF PRANTONS   SOURCE LANGE AUTOS   SOURCE DATOS   SOUR							Emp Ben.	1000000	
ALLOWARD AUTOS SCIEDLED AUTOS HERD AUTOS NON-OWNED AUTOS  ROCH Y NULEY (Per account)	2		AUTOMOBILE LIABILITY		09/20/07	09/20/08	COMBINED SINGLE LIMIT (Ea accident)	\$ 1000000	
HRED AUTOS  NON-OWNED AUTOS  ORAGE LIABILITY  ANY AUTO  ACCOR CLAMISMADE  EXCESSAMBRELLA LIABILITY  DEDUCTIBLE  EXCESSAMBRELLA LIABILITY  DEDUCTIBLE  EXCESSAMBRELLA LIABILITY  ACCOR CLAMISMADE  DEDUCTIBLE  EXCESSAMBRELLA LIABILITY  ACCOR CLAMISMADE  DEDUCTIBLE  EXCESSAMBRELLA LIABILITY  ACCOR CLAMISMADE  DEDUCTIBLE  EXCESSAMBRELLA LIABILITY  SETEMINO  SOURCES COMPENSATION AND  EMPLOYERS LIABILITY  ANY PROPRIETORIANT EXCENSIVE  SETEMINO  SOURCES COMPENSATION AND  EMPLOYERS LIABILITY  ANY PROPRIETORIANT EXCENSIVE  SOURCES COMPENSATION AND  EMPLOYERS LIABILITY  OP/20/07  OP/20/08  EL EACH ACCORDIN SOUND  ELL DISEASE - POLICY LIMIT S 1000000  ELL DISEASE - POLICY LIMIT S 10			ALL OWNED AUTOS				BODILY INJURY (Per person)	\$	
GARAGE LIABILITY   ANY AUTO   AND AUTO   ANY AUTO   AND AUTO   ANY AUTO   AND AUTO   ANY AUTO   A			HIRED AUTOS				BODILY INJURY (Per accident)	\$	
ANY AUTO  AGG \$  EACH OCCURRENCE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  BE EACH OCCURRENCE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  BE EACH OCCURRENCE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  BE EACH OCCURRENCE \$1000000  BE DISEASE FA BENDOIS \$1000000  BE D							(Per accident)	*	
ANY AUTO  EXCESSIVIBRELLA LIABILITY  X OCCUR CLAIMS MADE  BEDUCTIBLE  X RETENTION \$10000  AGGREGATE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  AGGREGATE \$1000000  BEDUCTIBLE  X RETENTION \$10000  BEDUCTIBLE  X RETENTION \$10000  BEDUCTIBLE  X RETENTION \$100000  BEDUCTIBLE  BEDUCTIBLE  X RETENTION \$100000  BEDUCTIBLE  BEDUCTIB			GARAGE LIABILITY					-	
EXCESS/UMBRELLA LIABILITY  X OCCUR CLAIMS MADE 33SBARK7691  O9/20/07  O9/20/08  AGGREGATE \$1000000  SEL DIDUCTBLE STRENTION \$10000  WORKERS COMPENSATION AND EMPLOYERS LIABILITY ANY PROPRIETORPARTERPEACUTIVE OFFICER REVOLUCEDY If yes, describe under SPECIAL PROVISIONS Delow  OTHER  DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS  CERTIFICATE HOLDER  CANCELLATION  CERTIFICATE HOLDER  CANCELLATION  CANCELLATION  CANCELLATION  CANCELLATION  CHARGE SCANCELLED BEFORE THE EXPRATION ADDED BY ENDORSEMENT / SPECIAL PROVISIONS  CONTROL THE ADDITIONAL PROVISIONS DELOW  CONTROL THE ADDITIONAL PROVISIONS BY THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPRATION AND ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPRATION NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PAILURE TO DO SO BHALL IMPOSE NO OBLIGATION OF LIBBILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  AND ADDITIONAL PROVISIONS OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  AND ADDITIONAL PROVISIONS OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  AND ADDITIONAL PROVISIONS OR ADDITIONAL PROVISIONS  CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PAILURE TO DO SO BHALL IMPOSE NO OBLIGATION OF LIBBILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  AND ADDITIONAL PROVISIONS OF ADDITIONA			ANY AUTO				OTHER THAN		
A CCCUR CLAMSMADE 33SBARK7691 09/20/07 09/20/08 6GREGATE \$1000000    REDUCTBLE X RETENTION \$10000    ANY RETENTION \$10000    WORKERS COMPENSATION AND EMPLOYERS LIABLITY   \$6    EMPLOYERS LIABLITY   \$1000000    ANY PROPRIET OWNERATING PREVECUTIVE OFFICE/PROVISIONS SHOW SECURITY REVOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS    DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS    CERTIFICATE HOLDER CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL IMPOSE NO BOLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPOSES HATTVES.									
DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS  CERTIFICATE HOLDER  West Virgina University C/O Purchasing, Contracts, & Payment Services Payment Services P. O. Box 6024 Morgantown WV 26506  WORKERS COMPENSATION ** 10000  33SBARK7691  09/20/07  09/20/08    Contracts   Cont	_			MADE 23CBARK7691	09/20/07	09/20/08			
DESCRIPTION \$10000  WORKERS COMPENSATION AND EMPLOYERS LIBELITY ANY PROPERTORPARTIES PROJECT PRANTED TO PER ADDRESS FOR THE EXPIRATION OF OPERATIONS (LOCATIONS / VEHIcles / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS  OTHER  DESCRIPTION OF OPERATIONS (LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS  CERTIFICATE HOLDER  CANCELLATION  CANCELLATION  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PAILURE TO DO SO SHALL MPOSS NO OBLIGATION OR LIBBILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  ACCORDANCE OF THE STATION OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PAILURE TO DO SO SHALL IMPOSS NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  ACCORDANCE OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PAILURE TO DO SO SHALL IMPOSS NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  ACCORDANCE OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PAILURE TO DO SO SHALL IMPOSS NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  ACCORDANCE OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION	A			SSBMIG!				\$	
Workers compensation and Bartovers Liability  Workers compensation and Bartovers Liability  Workers compensation and Bartovers Liability  Beartovers Liability  33SBARK7691  09/20/07  09/20/08  EL BACH ACCIDENT  EL BACH ACCIDENT  EL BACH ACCIDENT  EL DISEASE - PA EMPLOYEE \$ 1000000  EL DISEASE - PA EMPLOYEE \$ 1000000  EL DISEASE - PA EMPLOYEE \$ 1000000  EL DISEASE - POLICY LIMIT \$ 1000000  EL DISEASE - POLICY LIMIT \$ 1000000  EL DISEASE - POLICY LIMIT \$ 1000000  CONTER  DESCRIPTION OF OPERATIONS (LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS  CERTIFICATE HOLDER  CANCELLATION  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PAULURE TO 00 SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR PREPERSENTATIVES.  APPORTED REPRESENTATIVES.  APPORTED REPRESENTATIVES.  APPORTED REPRESENTATIVES.  APPORTED REPRESENTATIVES.  APPORTED REPRESENTATIVES.  APPORTED REPRESENTATIVES.			DEDUCTIBLE					\$	
A AV PROPRETICATE HOLDER  DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS  CERTIFICATE HOLDER  West Virgina University  C/O Purchasing, Contracts, & Payment Services  P.O. Box 6024  Morgantown WV 26506  MORGAN OF A PAY KIND UPON THE INSURER WILL ENDEAVOR TO THE INSURER WILL ENDEAVOR TO THE INSURER WITHOUT OF ANY KIND UPON THE INSURER, ITS AGENTS OR PRESENTATIVES.  ANALYSIS APPRESENTATIVES.			X RETENTION \$1000	0			I WIC STATE   IOTH	\$	
AN PROPRIETOR PARTNERS EXECUTIVE OFFICE PARTNERS AND PROPRIETOR PARTNERS AND P									
DESCRIPTION OF OPERATIONS/LOCATIONS/VEHICLES/EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS Certificate Holder is included as an additional insured with respect to the  CERTIFICATE HOLDER  CANCELLATION  West Virgina University c/o Purchasing, Contracts, & Payment Services P.O. Box 6024 Morgantown WV 26506  EL DISEASE-POLICY LIMIT \$ 1000000  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PAULURE TO 00 80 SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR PRESENTATIVES.  ADMORDER REPRESENTATIVES.  ADMORDER REPRESENTATIVE.	A			33SBARK7691	09/20/07	09/20/08			
OTHER  DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS  Certificate Holder is included as an additional insured with respect to the  General Liability.  CANCELLATION  West Virgina University c/o Purchasing, Contracts, & Payment Services P.O. Box 6024 Morgantown WV 26506  Morgantown WV 26506  CANCELLATION  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PAULURE TO DO SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  ACCORDANCE TO THE CERTIFICATE HOLDER NAMED TO THE INSURER, ITS AGENTS OR REPRESENTATIVES.		OFFI	ICER/MEMBER EXCLUDED?						
DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS  Certificate Holder is included as an additional insured with respect to the  General Liability.  CANCELLATION  CANCELLATION  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  ANAPYER REPRESENTATIVES.							E.L. DISEASE - FOLICY EIMIT	* 1000000	
CERTIFICATE HOLDER  CANCELLATION  West Virgina University c/o Purchasing, Contracts, & Payment Services P.O. Box 6024 Morgantown WV 26506  CANCELLATION  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.									
CERTIFICATE HOLDER  CANCELLATION  West Virgina University c/o Purchasing, Contracts, & Payment Services P.O. Box 6024 Morgantown WV 26506  CANCELLATION  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.	DES	CRIPT	TION OF OPERATIONS / LOCATIONS	/ VEHICLES / EXCLUSIONS ADDED BY END	DRSEMENT / SPECIAL PRO	VISIONS			
West Virgina University C/o Purchasing, Contracts, & Payment Services P.O. Box 6024 Morgantown WV 26506  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PALLURE TO GO SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES. ANALYZE REPRESENTATIVE	Ce	rti	ificate Holder is	included as an addit	ional insured	with respo	ect to the		
West Virgina University C/o Purchasing, Contracts, & Payment Services P.O. Box 6024 Morgantown WV 26506  SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT PALLURE TO GO SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES. ANALYZE REPRESENTATIVE									
West Virgina University c/o Purchasing, Contracts, & Payment Services p. O. Box 6024 Morgantown WV 26506  DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFF, SUT PAULURE TO DO SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  ATMORYTE REPRESENTATIVES.	CE	RTIF	FICATE HOLDER				DED DOLLOISE DE CAMOS.	DEFORE THE EVERNATION	
C/O Purchasing, Contracts, & NoTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL MPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  MOTIGE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL MPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVES.  PORTOR THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL MPOSE NO OBLIGATION OF LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR REPRESENTATIVE.	The state of the s								
Payment Services P.O. Box 6024 Morgantown WV 26506  Morgantown WV 26506  Morgantown WV 26506  Morgantown WV 26506	c/o Purchasing, Contracts, &				NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL				
P.O. Box 6024 Morgantown WV 26506  REPRESENTATIVES.  ACCRESSIONATION ACCRESSIONATIONATION ACCRESSIONATION ACCRESSIONATION ACCR									
Morgantown WV 26506	P.O. Box 6024								
ACORD 25 (2001/08) © ACORD CORPORATION 1988	Morgantown WV 20500								
	AC	ORD	25 (2001/08)				@ ACORI	CORPORATION 1988	

December 21, 2007 Page 86 of 86